

TOWN OF ARLINGTON

CAPITAL PLANNING COMMITTEE

Report to Town Meeting

CAPITAL PLANNING COMMITTEE REPORT TABLE OF CONTENTS

REPORT OF THE CAPI'	TAL PLANNING COMMITTEE	1
The Capital Planning	Process	1
Scope of this Report		1
Capital Budget Items	versus Operating Budget Items	1
Sources of Funding: I	Bonds, Cash, and Other	2
Vote by the Town Me	eting Under Article 57	3
	ling Capital Expenditures	
An Overview of the Ir	npact of Capital Spending	5
	us Capital Plans	
Planning Ahead in a (Complex Environment	7
Reconstruction and R	enovation of Town-owned Buildings	7
The Stratton School I	nfrastructure Project	8
Rebuilding the Thom	pson School	8
Program Spending		10
	Tables	
Table 1 Comparison to Pr	ior Year Expenditure	3
	cle 57	
	and 5% Limit	
	ding Sources for Thompson Project	
	horization	
	ding By Program	
	Figures	
Figure 1 Five Year Histor	y By Funding Source	2
	s in FY 2012	
Figure 3 Forecast of Non-	Exempt Debt Balance	6
Figure 4 Estimated Total	Debt	6
Figure 5 Arlington Statute	ory Debt Capacity	7
	Exhibits	
Exhibit I	Capital Budget for FY 2012	
Exhibit II	Five-Year Capital Plan	
Exhibit III	Town Meeting Article 57	
Exhibit IV	List of Town-owned Buildings	
Exhibit V	Three Year Spending History	
Exhibit VI	Forecast of Non-Exempt Debt Service Expense	
Exhibit VII	Special Town Meeting Articles	

REPORT OF THE CAPITAL PLANNING COMMITTEE

The Capital Planning Process

A capital plan is a blueprint for planning a community's capital expenditures. Capital expenditures provide the physical infrastructure upon which the town bases its delivery of services. This infrastructure includes roads and sidewalks, schools and other town buildings, recreational facilities, heavy machinery, and office, data processing and telecommunication equipment. It includes the facilities, the pathways, and the machinery for government services.

The Capital Planning Committee was established by the 1986 Arlington Town Meeting to assist the Town Manager in preparing a multi-year capital plan. The Committee consists of the Town Manager, Superintendent of Schools, Treasurer, Comptroller (or their designees), a representative of the Finance Committee, and four registered voters of the town appointed by the Moderator.

The Capital Planning Committee began work in the fall of 2010 on the five-year plan, FY2012-FY2016. The FY2012 Budget Request forms were reviewed and department heads met with the Committee through the month of January 2011. The Committee discussed each department's requests and general department needs at these meetings. Based on this information, the Committee presented its recommendations to the Town Manager for submittal with the Operating Budget. The Committee presented its plan to the Finance Committee in February 2011.

The Capital Planning Committee does not estimate the costs that appear in the Capital Plan. We obtain these cost estimates from the Department Managers and from the Office of the Town Manager. During the past 20 years, cost estimates have been reasonably accurate except in the case of reconstruction of school buildings. In the case of school buildings, the original cost estimates have been significantly below actual cost.

Scope of this Report

The FY2012 Capital Budget (Exhibit I) and the five-year Capital Plan for FY2012-FY2016 (Exhibit II) are presented to you in this report. The recommended vote includes both "Non-Exempt" and "Exempt" debt service, the latter so-called because it is excluded from the limitations of Proposition 2½ by votes of the citizens of the Town in 1997, 2000 and 2001. In the course of this report we will refer to such debt and debt service as "Exempt", and all other capital spending debt and debt service as "Non-Exempt", because it is not exempt from the spending limits of Proposition 2½. This report also discusses a strategy, and its status, for addressing significant improvements at the Stratton and Thompson Schools in the light of the Town's current understanding of the position of the Massachusetts School Building Authority (MSBA). The MSBA has approved the Town's feasibility study for the Thompson School, and has requested that the Town provide design schematics for final approval of state reimbursement in July of 2012. This matter is addressed later in this report and under Article 5 of the Special Town Meeting.

The Five Year Capital Plan and the Capital Budget are proposed to you as an integrated document covering both Town and School requirements. However, Town Meeting is being asked to vote for Capital Budget items in both the Annual Town Meeting, in Article 57, and in the Special Town Meeting, in Articles 4 and 5. The reason for this segregation is to allow the Town to move forward with the MSBA for approval now, to avoid having to have a Special Town Meeting in the autumn of 2011. Despite this segregation, the Capital Budget is a unified document for all items, including the forecast debt service for the Thompson School.

Capital Budget Items versus Operating Budget Items

The Capital Planning Committee uses the following definitions when deciding whether a particular budget item shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

Capital Asset: An asset that

- 1. Has an expected useful life of at least two years and
- 2. Either has a unit cost of at least \$3,000 or is purchased in a program to gradually purchase a quantity of essentially identical units such that the total quantity price is over \$25,000.

Capital Improvement: An improvement to a capital asset that may reasonably be expected to either

- 1. Adapt the capital asset to a different use or
- Appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

Some examples of Capital Improvements are new electric wiring, a new roof, a new floor, new plumbing, bricking up windows to strengthen a wall, and lighting improvements.

Interior painting is not considered to be a Capital Improvement unless the painting is part of a larger project that would be classified as a Capital Improvement if there were no painting.

A planned expenditure is included in the Capital Budget only when it is

- 1. For a Capital Improvement or
- 2. For the purchase or lease of a Capital Asset or
- 3. For Plans or Studies in preparation for the purchase of a Capital Improvement or the purchase or lease of a Capital Asset.

All other planned expenditures are in the Operating Budget.

Sources of Funding: Bonds, Cash, and Other

Each year , the Capital Planning Committee (the "CPC" or the "Committee") presents to Town Meeting the Capital Budget for the following fiscal year and a five-year Capital Plan, the first year of which is the Capital Budget for the following fiscal year. The Capital Budget and Capital Plan expenditures are described by type of expenditure and source of funding. The Committee uses the terms "Cash", "Bonds", and "Other" to describe the sources of funding for the Capital Budget and the five-year Capital Plan. Figure 1 Five Year History By Funding Source provides a recent history of funding sources compared to that in this year's proposed capital budget vote.

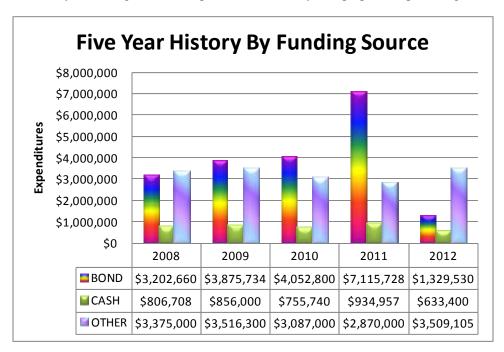


Figure 1 Five Year History By Funding Source

"Cash" refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund.

"Bonds" refers to those expenditures that are financed through borrowing. Payments to retire the bonds are required over an extended period of time, usually three to twenty years. Those extended payments, which include both principal and interest, are typically referred to as "debt service".

The requirement to make interest payments on bonded debt reduces the amount of money available to meet other needs of the Town. However, major expenditures such as the construction of a school or the purchase of a major piece of fire fighting apparatus would have a disruptive effect on other parts of the capital and operating budgets unless they were funded through bonds. Smaller capital expenditures may be treated differently in different years in order to adjust to contemporary financial constraints.

The recommendations of the Capital Planning Committee are intended to maintain a prudent balance between funding by cash and funding by bonds. Other constraints on excessive borrowing are provided by

- (a) laws and regulations of the Commonwealth and
- (b) analysis by the Bond Underwriting community (including rating services, Bond Counsel, and auditors) of financial reports (typically 100 pages each) created by the office of the Town Treasurer.

"Other" refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy. These sources may be state and federal grants, user fees, private donations, trust funds, and other non-tax sources. The Town Manager and all department heads are constantly alert to opportunities to fund some of the Town's needs by means of grants.

Table 1 provides a comparison of the current year proposed expenditure to last year's expenditures and their respective impact on the non-exempt budget.

Expenditure FY 2011 vs. FY 2012 **Expenditure Expenditure Change Amount** Change % **FY 2011** FY 12 - FY 11 FY 12 - FY 11 FY 2012 Prior Debt Service Exempt 8.34% \$2,618,094 \$2,836,327 \$218,233 Non-Exempt \$5,816,324 \$6,119,149 \$302,825 5.21% Less MWRA Debt 16.56% (\$627,721) (\$731,649)(\$103,928)5.34% Total Prior Debt Service \$7,806,697 \$8,223,827 \$417,130 New Debt Service \$123,424 \$43,673 (\$79,751)(64.62%)Less Ent. Fund Debt Service (\$416,375)(\$296,775)\$119,600 (28.72%)Total Debt Service \$7,513,746 \$7,970,725 \$456,979 6.08% Cash Expenditure \$934,947 \$633,400 (\$301,547)(32.25%)Less Transfer from Ambulance Revolving Fund (\$49,300)(\$49,300)Total Expenditure \$8,399,393 \$8,554,825 \$155,432 1.85% Non-exempt Expenditure \$5,781,299 \$5,718,498 (1.09%)(\$62,801)Less Capital Carry Forward (\$425,000)(\$110,000)\$315,000 (74.12%)Adjust for Ottoson (\$436,717) (\$436,717)Adjusted Non-Exempt **Expenditure** \$4,919,582 \$5,171,781 \$252,199 5.13%

Table 1 Comparison to Prior Year Expenditure

Vote by the Town Meeting Under Article 57

In the vote for the capital appropriation for FY 2012, you will be asked to approve (in six separate votes):

- 1. Payments for the current year acquisition for new projects using funds obtained directly from the tax levy, and payments for the debt service on capital acquisitions of prior years that are financed through bonds,
- 2. Acquisitions using sources of funds other than the tax levy,
- 3. Issuance of bonds to finance new acquisitions that will be paid for in future fiscal years,
- 4. Authorization of the Town to seek external grants and funds for capital purposes,
- 5. Carrying-over, in the capital budget, any unspent funds, to be used for capital appropriations in future years, and,
- 6. Authority for the Town Manager, in certain cases and under certain conditions, to transfer and spend unencumbered borrowed funds that are no longer needed for their original purpose.

Under Article 57, the Capital Planning Committee recommends the vote as printed in the report of the Finance Committee. You are only asked to vote on the Capital Budget for FY2012 under Article 57 (Exhibit III), and not on the Five-year Capital Plan. However, your vote to authorize the Town to finance acquisitions through borrowing encumbers future Town Meetings just as Town Meetings of the past have obligated this Town Meeting to pay the debt service for prior borrowings. These estimated future payments are included in the Capital Plan. You are also being asked to vote on a bond authorization to rebuild the Thompson School in Article 5 of the May 9, 2011

Special Town Meeting. A vote of No Action is recommended on Article 4 of the STM because the matter is being handled in the Annual Town meeting. A copy of STM Articles 4 and 5 are included as Exhibit VII.

Table 2 Summary of Article 57

FY2012	Expenditures
By Funding Source	
Cash	\$633,400
Bond	\$1,329,530
Other	\$3,509,105
Total	\$5,472,035
Calculation of Net Appropriation of Article	
FY2011	Capital and Debt Service
Prior Years Non-exempt Debt Service	
Principal	\$4,165,400
Interest	\$975,325
Total Prior Non-exempt Debt Service	\$5,140,725
Plus W/S Enterprise Fund Debt Svc. Appropriation	\$246,775
Plus MWRA Loan Payments	\$731,649
Net Prior Non-Exempt Debt Service	\$6,119,149
New Non-exempt Debt Service	\$43,673
Less Veterans Memorial Rink	(\$50,000)
Less Ambulance Revolving Fund	(\$49,300)
Less Antennae Funds	(\$110,000)
Current Year Cash Outlay	\$633,400
Total Non-exempt Appropriation	\$6,586,922
Exempt Principal	\$2,189,730
Total Exempt Interest	\$646,597
Total Exempt Debt Service	\$2,836,327
Less W/S Enterprise Fund Debt Svc Approp.	(\$246,775)
Less MWRA Loan Payments	(\$731,649)
Total Tax Rate Appropriation	\$8,444,825

In this year's Capital Budget and in future years of the Capital Plan, different categories of expenditures combine to form the total non-exempt and exempt appropriation. This is summarized in Table 2 Summary of Article above. In FY 2012, Prior Non-Exempt Debt Service (\$5,140,725) is comprised of the current principal and interest for all previous borrowings of the Town that are still outstanding and that have not been excluded from the levy limit of Proposition 2½. This category, as shown, does not include money borrowed by the Water and Sewer Enterprise Fund that is paid not by taxes but by water and sewer fees. These amounts are shown immediately below the Non-exempt debt service in Table 2. Cash is the amount (\$633,400) of directly purchased (non-bonded) acquisitions. Article 57 also authorizes \$1,329,530 in new borrowing. An additional \$20,000,000 is being requested in STM Article 5. \$43,673 is the estimated tax impact of interest this year for borrowing in Article 57. These amounts are reduced by transfers from other available funds, such as Water and Sewer. \$2,836,327 is the amount needed to pay the principal and interest on bonds that have been authorized by Debt Exclusion referenda and that are exempt from the limits of Proposition 2½.

In the Special Town Meeting, under Article 5, you are being asked to authorize the Town to borrow additional funds to rebuild Thompson School in the amount of \$20,000,000. This amount is not included in the Capital Budget (Exhibit I) but the relevant debt service is included in the Five Year Capital Plan (Exhibit II). No funds for the

Thompson School are included in Table II above; this table applies only to Article 57 of the Annual Town Meeting. Table 3 below outlines the components of the five-year plan.

Table 3 Components of the Total Expenditure

Fiscal Year	2012	2013	2014	2015	2016	Total
Prior Non-Exempt Debt	\$5,140,725	\$4,781,640	\$4,519,891	\$3,952,031	\$3,455,666	\$21,849,953
Cash	\$633,400	\$678,150	\$630,500	\$670,300	\$789,500	\$3,401,850
New Non-Exempt Debt Service	\$43,673	\$438,546	\$1,052,492	\$1,406,540	\$2,053,164	\$4,994,415
Total Non-Exempt Tax Burden	\$5,817,798	\$5,898,336	\$6,202,883	\$6,028,871	\$6,298,330	\$30,246,218
Adjust for Rink Enterprise Funds	(\$50,000)	(\$54,496)	(\$77,660)	(\$81,316)	(\$104,405)	(\$367,877)
Adjust for Ambulance Revolving	(\$49,300)	(\$47,600)	(\$45,900)	(\$47,600)	(\$47,600)	(\$238,000)
Antenae Funds	(\$110,000)					(\$110,000)
Adjust for Ottoson	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)	(\$2,183,585)
Net Non-Exempt Plan	\$5,171,781	\$5,359,523	\$5,642,606	\$5,463,239	\$5,709,608	\$27,346,756

Planning and Controlling Capital Expenditures

The Capital Planning Committee has long practiced five-year planning and, with the support of the Finance Committee and Town Meeting, has planned capital expenditures not to exceed 5% of annual revenues averaged over time. Implementing this practice is subtle, because the principal and interest for bonded expenditures have minimal impact on the current year but significant impact in future years. Table 4 Capital Planning and 5% Limit demonstrate that the expenditures in Article 57 and in the five year Capital Plan meet the Capital Planning Committee's 5% standard. The current year expenditures are 4.99% of the total Town revenue and over five years the plan estimate averages 5.04%.

Table 4 Capital Planning and 5% Limit

Fiscal Year	2012	2013	2014	2015	2016	Total
Prior Non-Exempt Debt	\$5,140,725	\$4,781,640	\$4,519,891	\$3,952,031	\$3,455,666	\$21,849,953
Cash	\$633,400	\$678,150	\$630,500	\$670,300	\$789,500	\$3,401,850
New Non-Exempt Debt Service	\$43,673	\$438,546	\$1,052,492	\$1,406,540	\$2,053,164	\$4,994,415
Total Non-Exempt Tax Burden	\$5,817,798	\$5,898,336	\$6,202,883	\$6,028,871	\$6,298,330	\$30,246,218
Adjust for Rink Enterprise Funds	(\$50,000)	(\$54,496)	(\$77,660)	(\$81,316)	(\$104,405)	(\$367,877)
Adjust for Ambulance Revolving	(\$49,300)	(\$47,600)	(\$45,900)	(\$47,600)	(\$47,600)	(\$238,000)
Antenae Funds	(\$110,000)					(\$110,000)
Adjust for Ottoson	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)	(\$436,717)	(\$2,183,585)
Net Non-Exempt Plan	\$5,171,781	\$5,359,523	\$5,642,606	\$5,463,239	\$5,709,608	\$27,346,756
Pro Forma Budget	\$ 103,539,548	\$ 106,020,619	\$ 108,391,438	\$ 110,958,476	\$ 113,489,477	\$542,399,558
Budget For Plan at 5%	\$5,176,977	\$5,301,031	\$5,419,572	\$5,547,924	\$5,674,474	\$27,119,978
Plan as % of Revenues	4.99%	5.06%	5.21%	4.92%	5.03%	5.04%
Variance From Budget	\$5,197	(\$58,492)	(\$223,035)	\$84,685	(\$35,134)	(\$226,778)

The "Adjustment for Ottoson" is an adjustment that recognizes Ottoson School debt service that is paid by the Capital Budget, but for which reimbursements go directly to the General Fund.

An Overview of the Impact of Capital Spending

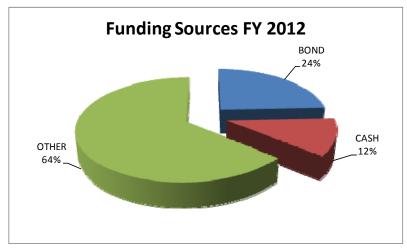


Figure 2 Funding Sources in FY 2012

In Fiscal 2012, as seen in Figure 2 Funding Sources in FY 2012, 24% of the planned acquisitions are funded by borrowing through the sale of municipal bonds. The Town carries debt service from year to year for bonds supporting both exempt and non-exempt projects.

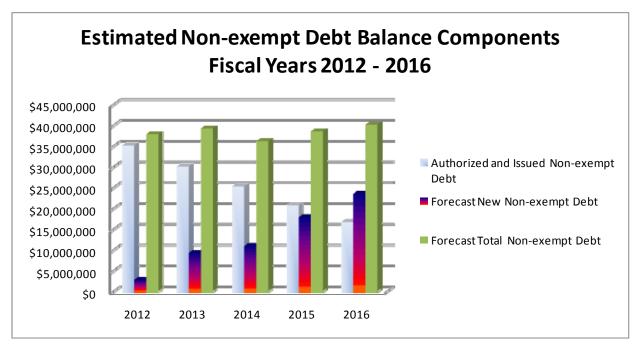


Figure 3 Forecast of Non-Exempt Debt Balance

Figure 4 Estimated Total Debt shows the estimated non-exempt debt that Arlington will carry in this and future years. Outstanding Non-Exempt Debt can affect the Town's ability to meet its operating budget requirements. This forecast shows a slight rise, then a decline followed by a rise representing the impact of the Fire Station infrastructure program and the non-exempt portion of the Thompson Project.

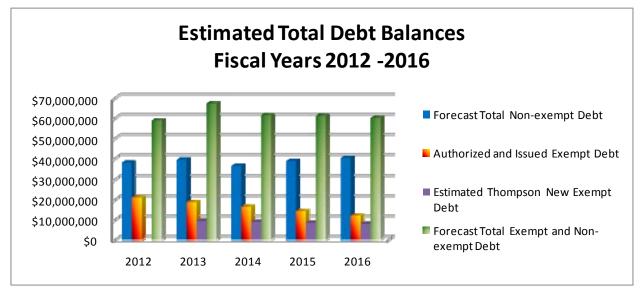


Figure 4 Estimated Total Debt

Exempt Debt and Total Debt are indicators of pressure on the ability of the Town to support all of its debt service, even outside of the limit of Proposition 2½. As can be seen from this chart, both exempt debt and non-exempt debt are reasonably level over the next five years. Total forecast debt levels decline moderately after 2013.

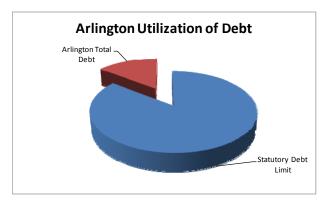


Figure 5 Arlington Statutory Debt Capacity

The statutory debt limit is 5% of the Mass Department of Revenue's Equalized Valuation (EQV) of the Town. Based on the 2010 EQV of \$6.9 billion, the debt limit is \$346 million. Arlington's estimated total FY 2012 debt of \$59 million (including incidental short term borrowing) is a conservative 17% of the limit.

Implementing Previous Capital Plans

Town Meeting in recent years has approved many capital projects essential to Town services and Arlington's future. Many of the acquisitions or projects approved by last year's Town Meeting have been purchased or their purchase or implementation is in process. At the Veterans Memorial Rink, the ice slab, refrigeration system and dasher boards have been replaced. Various roadways and sidewalks have been improved, and the water and sewer rehabilitation program continues. The dehumidification system in the local history room of the Robbins library is complete. The DPW offices have moved to Grove Street. Highland Fire Station is project is advanced and on schedule, and the exterior upgrade to Central Station is nearing completion. Wellington Tennis courts are in design and the Gibbs School boiler is in the bid phase. The Stratton School project is underway and being accelerated. The Community Safety Building Plaza Deck project is in process.

Progress on these acquisitions is monitored by the Comptroller and reported to the Capital Planning Committee.

Planning Ahead in a Complex Environment

As has been well publicized, Town Finances are in difficult straights this year because of rising costs and decreasing state aid. This has impacted the capital budgeting process as well as operating departments. This year, cash appropriation request is reduced by 32%, and the requested non-exempt bond authorization is reduced by 81%. Other category expenditures, funded by grants, fees, and other sources not on the tax rate, have increased by 22%. Town-wide spending on copy machines and related equipment has been reduced by 37% from \$152,000 to 95,000. The Town Manager's office will develop a comprehensive document management strategy for consideration in next year's capital plan.

The Capital Planning Committee, with the Town Manager, the Board of Selectmen and the Finance Committee ask Town Meeting to approve expenditures that not only affect this fiscal year, but future years as well. We formulate these plans to be within 5% of the forecast Town Revenues. In this year's Capital Budget and Capital Plan, we have used the conservative and depressed forecasts in the Finance Committee's Exhibit D. The Capital Planning recommendations do not rely on increased state aid or new revenues from an override. In order to meet these constraints, many critical projects have been delayed through financial triage, and Town and School management recognize that these delays will affect the quality of service delivery. Nonetheless, this year's Capital Budget and Plan include important investments in Town and School infrastructure including the Stratton and Thompson Schools, and future work on Central Fire Station and the Community Safety Building. The Capital Budget also proposes increased funding for sidewalk ramps improvements for handicapped access.

The Capital Planning Committee is also developing a framework for the creation of a Town-wide infrastructure maintenance process. The Committee plans to report back to Town Meeting in 2012 with a concrete proposal for managing the Town's infrastructure maintenance that should result in avoiding expensive, unanticipated capital costs and provide more careful, planned and cost effective capital improvements for the future.

Reconstruction and Renovation of Town-owned Buildings

Exhibit IV provides a list of all buildings owned by the Town of Arlington. The year in which each building was constructed, or most recently renovated, gives some indication of when major additional investment will be

required. Buildings that have received substantial recent attention are the Community Safety Building, Fire Stations, and the Public Schools. The Community Safety Building (built in 1983) needs major renovation.

The Stratton School Infrastructure Project

The Capital Planning Committee worked closely with the School Facilities Working Group to develop a funding plan for infrastructure improvements at the Stratton School. An early review with the Town and MSBA indicated that Stratton would not qualify for full MSBA support for an extended period of time. The Committee then developed a policy to request annually that Town Meeting to authorize \$150,000 in spending for improvement of Stratton infrastructure. The first several years of these funds were used for projects that could be quickly implemented and would produce immediate results. The SFWG and the Capital Planning Committee recommended that the School Department conduct a formal architectural study with these funds to determine how to address more complex and expensive infrastructure improvements.

The School Department retained Turowski2 Architects, Inc. to develop a plan addressing the prioritized requirements within the constraints of available funding. Superintendent Bodie, Stratton Principal Alan Brown and School CFO Diane Johnson organized multiple meetings with the SFWG, Stratton parents and the Architects. The firm prepared a proposal that resulted in a requirement for approximately \$2.5 million in spending for infrastructure improvements. Last year's Annual Town Meeting and Special Town Meeting authorized all but \$200,000 of the expenditures for this program, which was scheduled for FY2013. The School Department has been informed that it will be given a "Green Grant" award by the MSBA in the amount of \$488,000 to support and enhance the Stratton project. Qualifying for this Green Grant has required additional expenditures by the Town, and also requires that the program be completed by the end of 2011. In order to comply with this requirement, the Committee has advanced the last \$200,000 authorization into FY2012. It is expected that this grant will provide the Town with a net savings between \$75,000 and \$150,000 on the total project.

Rebuilding the Thompson School

Over the last several years, the Town Manager, School Department, Schools Facilities Working Group, Finance Committee, the Thompson School Building Committee (TSBC) and the Capital Planning Committee have crafted a strategy for infrastructure renewal at the Thompson School. This has been discussed in previous Capital Planning Reports. After the School Department submitted a Statement of Interest to rebuild the Thompson, the MSBA authorized a feasibility study, which was funded by Town Meeting. The MSBA reviewed the Town's Feasibility Study and authorized the Town to proceed (with its project manager, PMA Consultants, and architectural team, HMFH Architects, Inc.) to prepare design schematics in close consultation with the MSBA. The Town has an agreement with the MSBA that provides for the MSBA to supply 47.2 1% reimbursement of all qualifying costs for the rebuilding of the Thompson School upon approval of the design schematics. The MSBA is expected to review the schematics at a meeting in late July 2011; the TSBC expects a favorable outcome of his review. There are three critical issues that have led to the Capital Planning Committee's recommendation for your favorable vote on Article 5 of the STM, which seeks a \$20 million bond authorization: 1) MSBA's requirement for the complete spending authorization; 2) TSBC's requirement to start demolition in the autumn of 2011 from an operating cost viewpoint; and 3) The Debt Exclusion vote of 2000 authorizing \$34.5 million in exempt debt for the rebuilding of the Peirce, Dallin, Stratton and Thompson Schools.

MSBA Authorization Requirement

The MSBA requires the Town to provide a full and unencumbered authorization for the project, with no contingencies. Therefore the vote may not be contingent upon MSBA reimbursement, any degree of debt exclusion or any other factor. Town Counsel has prepared the vote in accordance with MSBA and DOR requirements.

Project Timing

Closing the school and distributing teachers, classes and students has a deleterious effect on programs, students, families and staff, and has increased transportation costs. However, in combination with a range of factors, the School Department can benefit from a short-term one time savings in fixed costs of \$600,000. On the other hand, if construction can start in the spring or early summer of 2012, then the building can be enclosed for the work during the winter of 2012-2013, saving an additional \$200,000. In the aggregate, delaying the authorization to a Special Town meeting in the fall of 2011 will have a negative cost impact of over \$800,000. This is a principal reason for asking for your support on Article 5 of the STM now, as opposed to a later date.

The April 2000 Debt Exclusion Vote

In April 2000 a clear majority of the voting public voted to rebuild the Peirce, Dallin, Stratton and Thompson schools, with the promise that their tax dollars would be reimbursed by State reimbursement, at the rate of 63% for the early schools and approximately 50% for the later ones. Due to state fiscal problems, the rebuilding reimbursements were delayed, and the then managing organization the School Assistance Board (SBAB) was dissolved and replaced by the MSBA. The Peirce and Dallin were rebuilt. The Stratton did not qualify for reimbursement because it was relatively newer and in good condition. You are familiar with the Town Meeting funding of the Stratton program.

After a long and complicated process, the School Committee, School Management and the TSBC have brought the Town to the final steps of a successful reimbursement program for rebuilding Thompson School.

Table 5 Summary of Funding Sources for Thompson Project

Estimated Rebuild Debt Exclusion Balance	\$11,936,262		
Estimated Project Cost with \$1 M Reserve	\$20,000,000		
MSBA Reimbursement Rate	47.21%		
Est. Non-reimbursible Costs, incl Reserve	\$2,000,000		
Reimbursable Project Portion	\$18,000,000		
Allowed Reimbursement Amount	\$8,497,800		
	FY2012		Comments
Sources			
Unused Debt Exclusion Capacity	\$6,301,153	52.8%	Approximately x% of \$11.9 million
Annual CPC Program for Thompson	\$1,616,493		PV of \$120,000 per year previously planned
Disposition of Assets			· · · · · · · · · · · · · · · · · · ·
Parmenter	\$1,500,000		
Crosby	\$1,500,000		
School Capital Balances for Thompson	\$814,000		Previously Voted by Town meeting
School Fund Interest Balance	\$20,000		Accumulated by Town meeting Direction
MSBA Participation Funds	\$8,497,800		Reimbursement at Effective Rate
Total Sources	\$20,249,446		
Uses			
Thompson Renovations	\$20,000,000		Estimated Project Cost
Reserve (Shortfall)	\$249,446		(Shortfall) or Reserve
Total Uses	\$20,249,446		

Table 5 summarizes the funding sources for the Thompson project. The Capital Planning Committee has previously proposed that Thompson School rebuilding be funded by a combination of an annual \$120,000 per year allocation from the Capital Plan, voter-authorized but yet unused Exempt Debt capacity, the funds already allocated for the feasibility study, state assistance from the MSBA and proceeds from the potential sale of the Parmenter and Crosby school buildings should the School Committee declare them surplus property. In April 2010, the School Department declared these properties to be surplus from the School Departments view, and released them to the Town for its action. Town Meeting is being asked in separate articles to approve the sale and/or long term lease of these properties.

While MSBA requires a full authorization, in practice only part of the full amount will incrementally impact the tax rate. Approximately \$8.5 million will be reimbursed by MSBA. Approximately \$1.6 million will come from the non-exempt capital budget (the present value of \$120,000 over 20 years), \$834,000 from previously authorized funds and, with the support of Town meeting, the balance will come from asset sales. Approximately \$6.3 million will be borrowed through exempt bonds, as voted by the voters in April of 2000, which represents 53% of the available amount authorized by the April 2000 vote.

Table 6 Funding the Authorization

		Balance
Total Estimated Bond Vote		(\$20,000,000)
Defined and Authorized Sources		
Rebuild Debt exclusion	\$6,301,153	
School Capital & Interest Balances	\$834,000	
Annual CPC Program	\$1,616,493	
Balance		(\$11,248,354)
Asset Sales	\$3,000,000	
Balance		(\$8,248,354)
MSBA Reimbursement	\$8,497,800	
Reserve/(Deficit)		\$249,446

Table 6 is a summary of the funding sources and projects a balance of \$249,446, or 1.25%. Since the precise timing of future borrowings or their interest rate are not fixed, this provides a small reserve against future financing fluctuations.

Program Spending

Error! Reference source not found. Table 7 summarizes Non-Exempt Town expenditures by program from 2009 (2009 through 2011 are actual) through the five year capital plan. The debt-excluded elementary school projects are exempt from Proposition 2½, and are not included in this chart.

Table 7 Analysis of Spending By Program

AMOUNT	FISCAL YEAR								
PROGRAM	2009	2010	2011	2012	2013	2014	2015	2016	Grand Total
DEPARTMENTAL PROJECT	\$138,300	\$29,000	\$39,000	\$16,000	\$51,500	\$90,000	\$72,000	\$94,500	\$530,300
EQUIPMENT REPLA CEMENT	\$119,000	\$240,000	\$161,000	\$562,105	\$201,000	\$283,000	\$291,000	\$683,500	\$2,540,605
INFORMATION TECHNOLOGY	\$310,650	\$282,500	\$382,500	\$376,700	\$319,200	\$318,700	\$319,600	\$742,750	\$3,052,600
INFRA STRUCTURE IMPROVEMENT	\$3,364,300	\$3,656,000	\$7,315,000	\$2,523,000	\$3,122,000	\$3,063,000	\$7,835,000	\$3,920,000	\$34,798,300
MAJOR REPAIRS	\$80,000	\$10,000	\$15,000	\$30,000		\$5,000	\$15,000	\$5,000	\$160,000
PARKS & PLAY GROUNDS		\$25,000	\$535,728	\$40,000	\$724,500		\$656,250	\$1,221,874	\$3,203,352
PHOTOCOPIER PROGRAM	\$121,200	\$146,740	\$152,490	\$95,400	\$97,300	\$11,900	\$10,500	\$8,500	\$644,030
PUBLIC BUILDING MAINTENANCE	\$840,584	\$1,916,300	\$4,293,450	\$526,830	\$2,604,250	\$264,800	\$274,300	\$2,701,000	\$13,421,514
ROADS AND PATHS INFRASTRUCTURE	\$1,500,000	\$975,000	\$975,000	\$1,054,000	\$1,090,000	\$1,340,000	\$1,115,000	\$965,000	\$9,014,000
STUDENT TRANSPORTATION			\$85,000			\$124,000	\$60,000	\$40,000	\$309,000
VEHICLE REPLACEMENT	\$1,304,000	\$530,000	\$494,000	\$248,000	\$429,000	\$797,000	\$709,000	\$1,044,000	\$5,555,000
PARKS PLAYGROUNDS & FIELDS	\$470,000								\$470,000
Grand Total	\$8,248,034	\$7,810,540	\$14,448,168	\$5,472,035	\$8,638,750	\$6,297,400	\$11,357,650	\$11,426,124	\$73,698,701

The Capital Planning Committee requests that you support its recommendations on Article 57 of the Annual Town meeting and Article 5 of the Special Town meeting.

Respectfully submitted by

Stephen J. Andrew — Moderator Appointee
Adam Chapdelaine — Deputy Town Manager
John A. FitzMaurice — Moderator Appointee
Charles T. Foskett, Chairman — FinCom Designee
Stephen J. Gilligan, Vice-Chairman—Town Treasurer
Ruth Lewis—Town Comptroller
Anthony T. Lionetta, Secretary — Moderator Appointee
Diane Johnson—School Superintendent's Designee
Barbara Thornton — Moderator Appointee

Town of Arlington Capital Budget FY 2012

Sum of AMOUNT			FUNDING SOURCE			
DEPARTMENT	PROGRAM	EXPENDITURE	BOND	CASH	OTHER	Grand Total
COMMUNITY SAFETY - FIRE						
SERVICES	REPLACEMENT	Thermal Imaging Cameras	\$24,000			\$24,000
		Replace fire alarm system	\$75,000			\$75,000
		Amkus Tool cutters	\$18,000			\$18,000
	PHOTOCOPIER PROGRAM	Photocopier lease		\$1,500		\$1,500
	EQUIPMENT					
POLICE SERVICES	REPLACEMENT	Bullet Proof Vest Program		\$15,000		\$15,000
ı		Radio Upgrade & Replacement		\$12,000		\$12,000
	PHOTOCOPIER PROGRAM	Photocopier		\$4,500		\$4,500
	PUBLIC BUILDING MAINTENANCE	C.C. Building Denougations DMCC 5 Very plan	#222.000			£222.000
	VEHICLE REPLACEMENT	C.S. Building Renovations DWGS -5 Year plan Vehicle Replacement Program	\$232,000	\$100,000		\$232,000 \$100,000
COUNCIL ON AGING	VEHICLE REFLACEMENT	Verlicie replacement i rogram		\$100,000		\$100,000
TRANSPORTATION						
	VEHICLE REPLACEMENT	Van Replacement Program			\$10,000	\$10,000
	INFORMATION				7.0,000	
INFORMATION TECHNOLOG		Educational IT Program	\$125,000			\$125,000
ı		Library MLN Equipment	\$20,600			\$20,600
1		School Dept-Admin Micro Program	\$40,000			\$40,000
1		Software Upgrades & Standardization	\$30,000			\$30,000
1		Town-Microcomputer Program	\$60,000			\$60,000
1		Library -PC Vend Printing/Photocopier Project	\$5,100			\$5,100
1		School - Software Licensing	\$40,000			\$40,000
1		DPW - Water/Sewer Plans & Records			\$45,000	\$45,000
<u> </u>		Web-based GIS viewer	\$11,000			\$11,000
	PHOTOCOPIER PROGRAM					
COMPENSATION		Photocopier		\$3,000		\$3,000
	PHOTOCOPIER PROGRAM	Photocopier		\$900		\$900
	PUBLIC BUILDING	0. 45	******			****
i l	MAINTENANCE	Storm Window replacement	\$35,330			\$35,330
,	DOADO AND DATUO	Outdoor Lamp Stand and Fixture	\$13,500			\$13,500
	ROADS AND PATHS INFRASTRUCTURE	Darking Lat Daving	\$9,000			eo 000
		Parking Lot Paving Photocopier/Equipment	\$9,000	\$4,000		\$9,000 \$4,000
	DEPARTMENTAL PROJECT	Friotocopier/Equipment		\$4,000		\$4,000
ADMINISTRATION	DEL ARTIMETATAL I ROOLOT	Mall Lights		\$16,000		\$16,000
	PHOTOCOPIER PROGRAM			\$1,500		\$1,500
	EQUIPMENT			¥ 1,555		¥1,1000
	REPLACEMENT	Sander Body	\$16,000			\$16,000
1		Road Patch Heater (Durapatch machine)	\$51,000			\$51,000
ı	ROADS AND PATHS					
1	INFRASTRUCTURE	Chapter 90 Roadway			\$500,000	\$500,000
1		Roadway Reconstruction		\$350,000		\$350,000
1		Sidewalks and Curbstones		\$5,000		\$5,000
1		Install Sidewalk Ramps	\$65,000		\$125,000	\$190,000
PUBLIC WORKS NATURAL	VELUO E DEDI A DELLEVE					
	VEHICLE REPLACEMENT	1 Ton Dump Truck w/plow	\$63,000			\$63,000
	INFRASTRUCTURE	0 0 15:110				
PUBLIC WORKS PROPERTIE	EQUIPMENT	Spy Pond Field Bleachers & Stairs	\$75,000			\$75,000
	REPLACEMENT	Small equipment			\$5,000	\$5,000
	INFRASTRUCTURE	опал одарион	 		φυ,000	φυ,υυυ
	IMPROVEMENT	Sewer System Rehabilitation			\$1,500,000	\$1,500,000
i		Water System Rehabilitation			\$700,000	\$700,000
i		Hydrant replacement program			\$100,000	\$100,000
i		Lift Station upgrade			\$50,000	\$50,000
	VEHICLE REPLACEMENT	Utility Truck			\$75,000	\$75,000
RECREATION	PARKS & PLAYGROUNDS	Thorndike Field Dog Park		\$25,000		\$25,000
, I		Robbins Farm Giant Hill Slide		\$15,000		\$15,000
1						
	INFRASTRUCTURE				\$15,000	\$15,000
		ARB - Central Library Interior baths, halls, lobby				
		ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows			\$3,000	\$3,000
		ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim			\$3,000 \$55,000	\$55,000
		ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing			\$3,000 \$55,000 \$10,000	\$55,000 \$10,000
REDEVELOPMENT BOARD	IMPROVEMENT	ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior	217.200		\$3,000 \$55,000	\$55,000 \$10,000 \$15,000
REDEVELOPMENT BOARD SCHOOLS	IMPROVEMENT REPLACEMENT	ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson	\$45,000		\$3,000 \$55,000 \$10,000	\$55,000 \$10,000 \$15,000 \$45,000
REDEVELOPMENT BOARD SCHOOLS	IMPROVEMENT REPLACEMENT MAJOR REPAIRS	ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement	\$45,000 \$30,000	000 000	\$3,000 \$55,000 \$10,000	\$55,000 \$10,000 \$15,000 \$45,000 \$30,000
REDEVELOPMENT BOARD SCHOOLS	IMPROVEMENT REPLACEMENT MAJOR REPAIRS PHOTOCOPIER PROGRAM	ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement		\$80,000	\$3,000 \$55,000 \$10,000	\$55,000 \$10,000 \$15,000 \$45,000
REDEVELOPMENT BOARD SCHOOLS	IMPROVEMENT REPLACEMENT MAJOR REPAIRS PHOTOCOPIER PROGRAM PUBLIC BUILDING	ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement Photocopier Lease Program	\$30,000	\$80,000	\$3,000 \$55,000 \$10,000	\$55,000 \$10,000 \$15,000 \$45,000 \$30,000 \$80,000
REDEVELOPMENT BOARD SCHOOLS	IMPROVEMENT REPLACEMENT MAJOR REPAIRS PHOTOCOPIER PROGRAM	ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement Photocopier Lease Program Stratton School Improvements	\$30,000 \$200,000	\$80,000	\$3,000 \$55,000 \$10,000	\$55,000 \$10,000 \$15,000 \$45,000 \$30,000 \$80,000
REDEVELOPMENT BOARD SCHOOLS	IMPROVEMENT REPLACEMENT MAJOR REPAIRS PHOTOCOPIER PROGRAM PUBLIC BUILDING	ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement Photocopier Lease Program Stratton School Improvements High School - exterior painting	\$30,000 \$200,000 \$20,000	\$80,000	\$3,000 \$55,000 \$10,000	\$55,000 \$10,000 \$15,000 \$45,000 \$30,000 \$80,000 \$200,000 \$20,000
REDEVELOPMENT BOARD SCHOOLS	IMPROVEMENT REPLACEMENT MAJOR REPAIRS PHOTOCOPIER PROGRAM PUBLIC BUILDING	ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement Photocopier Lease Program Stratton School Improvements High School - exterior painting High School - Replace ventilating rooftop units	\$30,000 \$200,000 \$20,000 \$6,000	\$80,000	\$3,000 \$55,000 \$10,000	\$55,000 \$10,000 \$15,000 \$45,000 \$30,000 \$80,000 \$200,000 \$20,000 \$6,000
REDEVELOPMENT BOARD SCHOOLS	REPLACEMENT MAJOR REPAIRS PHOTOCOPIER PROGRAM PUBLIC BUILDING MAINTENANCE	ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement Photocopier Lease Program Stratton School Improvements High School - exterior painting High School - Replace ventilating rooftop units High School - Replace heating and ventilation units - INCREASE	\$30,000 \$200,000 \$20,000	\$80,000	\$3,000 \$55,000 \$10,000 \$15,000	\$55,000 \$10,000 \$15,000 \$45,000 \$30,000 \$80,000 \$200,000 \$6,000 \$20,000
REDEVELOPMENT BOARD SCHOOLS	IMPROVEMENT REPLACEMENT MAJOR REPAIRS PHOTOCOPIER PROGRAM PUBLIC BUILDING	ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement Photocopier Lease Program Stratton School Improvements High School - exterior painting High School - Replace ventilating rooftop units High School - Replace heating and ventilation units - INCREASE Streetlights - conversion high pressure sodium to LED	\$30,000 \$200,000 \$20,000 \$6,000	\$80,000	\$3,000 \$55,000 \$10,000 \$15,000	\$55,000 \$10,000 \$15,000 \$45,000 \$30,000 \$200,000 \$20,000 \$6,000 \$20,000 \$20,000
REDEVELOPMENT BOARD SCHOOLS	REPLACEMENT MAJOR REPAIRS PHOTOCOPIER PROGRAM PUBLIC BUILDING MAINTENANCE	ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement Photocopier Lease Program Stratton School Improvements High School - exterior painting High School - Replace ventilating rooftop units High School - Replace heating and ventilation units - INCREASE	\$30,000 \$200,000 \$20,000 \$6,000	\$80,000	\$3,000 \$55,000 \$10,000 \$15,000	\$55,000 \$10,000 \$15,000 \$45,000 \$30,000 \$80,000 \$200,000 \$6,000 \$20,000

Sum of AMOUNT			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2012	2013	2014	2015	2016	Grand Total
	PHOTOCOPIER							
BOARD OF SELECTMEN	PROGRAM	Photocopier lease			\$5,500	\$5,500	\$5,500	\$16,500
BOARD OF SELECTMEN Total	DEDARTMENTAL	T			\$5,500	\$5,500	\$5,500	\$16,500
COMMUNITY SAFETY - FIRE SERVICES	DEPARTMENTAL PROJECT	Automatic Difibrillators		\$16,000				\$16,000
COMMONTT OAI ETT -TIKE CERVICEC	TROOLOT	Protective Gear Replacement		\$32,000	\$40,000	\$40,000		\$112,000
	EQUIPMENT	Troceive Gear Replacement		ψ32,000	ψ40,000	ψ40,000		ψ112,000
	REPLACEMENT	Amkus Tool cutters	\$18,000					\$18,000
		Breathing apparatus, SCBA					\$70,000	\$70,000
		Replace fire alarm system	\$75,000					\$75,000
		Self Contained Breathing Apparatus			\$70,000	\$70,000		\$140,000
		Thermal Imaging Cameras	\$24,000					\$24,000
	INFRASTRUCTURE							
	IMPROVEMENT	Fire Station - Central				\$5,200,000		\$5,200,000
		Fire Station Plan - Central Station			\$320,000			\$320,000
	PHOTOCOPIER PROGR	Photocopier lease	\$1,500					\$1,500
	VEHICLE REPLACEMENT	Ambulance replacement			¢170 000			\$170,000
	REPLACEMENT				\$170,000	¢20,000		\$170,000
		Fire prevention vehicle				\$30,000	#FOF 000	
		Replace 1 Engine					\$525,000	\$525,000
COMMUNITY SAFETY - FIRE SERVICES		Replace C2					\$40,000	\$40,000
Total			\$118,500	\$48,000	\$600,000	\$5,340,000	\$635,000	\$6,741,500
COMMUNITY SAFETY - POLICE	DEPARTMENTAL		, ,,,,,	, ,,,,,,,	, ,	1 - 1 - 1 - 1	, ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
SERVICES	PROJECT	Digital fingerprint imaging machine			\$25,000			\$25,000
		Laser Radar		\$3,500			\$4,500	\$8,000
	EQUIPMENT							
	REPLACEMENT	Bullet Proof Vest Program	\$15,000	\$15,000	\$15,000	\$17,000	\$17,000	\$79,000
		Radio Upgrade & Replacement	\$12,000	\$12,000				\$24,000
	BUIGTOOODIED	Speed Trailer Replacement					\$15,000	\$15,000
	PHOTOCOPIER PROGRAM	Photocopier	\$4,500	\$4,500				\$9,000
	PUBLIC BUILDING	Пососоры	ψ4,500	ψ4,500				ψ9,000
	MAINTENANCE	C.S. Building Renovations -5 Year plan		\$2,200,000		\$246,000	\$2,214,000	\$4,660,000
		C.S. Building Renovations DWGS -5 Year plan	\$232,000					\$232,000
	VEHICLE							
	REPLACEMENT	Animal Control Van		\$30,000				\$30,000
		Vehicle Replacement Program	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
		Vehicle Replacement Program - Hybrid - Town Manager					\$28,000	\$28,000
COMMUNITY SAFETY - POLICE			#000 F55	40.005.005	#440.00°	#000 000	40.070.755	05.040.555
COMMUNITY SAFETY - SUPPORT	EQUIPMENT	T	\$363,500	\$2,365,000	\$140,000	\$363,000	\$2,378,500	\$5,610,000
SERVICES	REPLACEMENT	High Speed Tire Balance Machine					\$10,500	\$10,500
		Tire Changing Machine				\$15,000	ψ10,000	\$15,000
COMMUNITY SAFETY - SUPPORT	<u> </u>					\$10,000		\$10,000
SERVICES Total						\$15,000	\$10,500	\$25,500
COUNCIL ON AGING TRANSPORTATION	VEHICLE							
ENTERPRISE FUND	REPLACEMENT	Van Replacement Program	\$10,000		\$10,000			\$20,000
COLINICII ON ACINIC TRANSPORTATION								
COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND Total			\$10,000		\$10,000			\$20,000
HEALTH & HUMAN SERVICES	INERASTRICTURE IMP	Whittemore Robbins House Window Replacement	φ10,000	\$8,000	φ10,000			\$8,000
HILALITI & HOWAN JERVICES		Robbins House Cottage beams, sill, siding		φο,υυυ	\$15,000			\$15,000
	I COLIC BUILDING WAIN	Robbins House Cottage beams, slill, sluling Robbins House Cottage kitchen & bath		\$25,000	φ10,000			\$15,000
		Whittemore Robbins House - Stairwell 1st fl to Basement		φ25,000	¢4.000			
					\$4,000		£450.000	\$4,000
	1	Whittemore Robbins House kitchen					\$150,000	\$150,000

Sum of AMOUNT			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2012	2013	2014	2015	2016	Grand Total
HEALTH & HUMAN SERVICES Total				\$33,000	\$19,000		\$150,000	\$202,000
INFORMATION TECHNOLOGY	INFORMATION TECHNO	DPW - Water/Sewer Plans & Records	\$45,000					\$45,000
		Educational IT Program	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
		Library MLN Equipment	\$20,600	\$19,100	\$18,600	\$19,500	\$17,650	\$95,450
		Library -PC Vend Printing/Photocopier Project	\$5,100	\$5,100	\$5,100	\$5,100	\$5,100	\$25,500
		Library RFID system					\$225,000	\$225,000
		Replacement of Receivable Package					\$200,000	\$200,000
		School - Software Licensing	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
		School Dept-Admin Micro Program	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
		Software Upgrades & Standardization	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
		Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
		Web-based GIS viewer	\$11,000					\$11,000
INFORMATION TECHNOLOGY Total	·		\$376,700	\$319,200	\$318,700	\$319,600	\$742,750	\$2,076,950
	VEHICLE							
INSPECTIONS	REPLACEMENT	Vehicle - Plumbing					\$25,000	\$25,000
INSPECTIONS Total							\$25,000	\$25,000
	PHOTOCOPIER							
LEGAL/WORKERS' COMPENSATION	PROGRAM	Photocopier	\$3,000					\$3,000
LEGAL/WORKERS' COMPENSATION			\$2,000					\$2,000
Total LIBRARY	PHOTOCOPIER PROGRA	Photoconics	\$3,000 \$900					\$3,000 \$900
LIBRART	PUBLIC BUILDING	Priotocopiei	\$900					\$900
	MAINTENANCE	Exhaust fans		\$5,350	\$5,600	\$5,800	\$5,800	\$22,550
		Hot Water Heater		ψο,σσσ	\$6,000	φο,σσσ	ψ0,000	\$6,000
		Outdoor Lamp Stand and Fixture	\$13,500		ψ0,000			\$13,500
		Repair Honeywell 3 way valves & controller	Ψ13,300				\$7,200	\$7,200
		Replace heating/cooling water pumps					\$16,000	\$16,000
		Replace roofs 1892 & 1931 buildings		\$300,000			\$ 10,000	\$300,000
		Replacement of roof covering - membrane		\$38,200				\$38,200
		Repointing - 1990 Addition		\$30,200		\$22,500		\$22,500
					¢150,000	\$22,500		
		Repointing of 1892 Building		60.000	\$150,000			\$150,000
		Roof Drainage		\$3,200				\$3,200
		Roof Repairs - 1990 Addition	005.000	\$6,500				\$6,500
		Storm Window replacement	\$35,330		¢45.000			\$35,330
	DO 4 DO 4 N D D 4 T 1 O 1 N E	Windows- 1892 Building			\$45,200			\$45,200
	ROADS AND PATHS INF		\$9,000				***	\$9,000
	VEHICLE REPLACEMEN	,		***			\$20,000	\$20,000
		Vehicle - Building/Plumbing/Wire Inspectors	450 500	\$25,000	****	400.000	440.000	\$25,000
LIBRARY Total	I	I	\$58,730	\$378,250	\$206,800	\$28,300	\$49,000	\$721,080
PLANNING		Comprehensive Master Plan					\$75,000	\$75,000
	INFRASTRUCTURE IMPROVEMENT	Retaining Wall adj to Town Hall & Library		\$50,000	\$50,000			\$100,000
	PHOTOCOPIER PROGRA		\$4,000	\$2,500	ψ30,000			\$6,500
PLANNING Total	FHO TO COFIER FROGRA	THOOCODIE!/Equipment	\$4,000 \$4,000	\$52,500 \$52,500	\$50,000		\$75,000	\$181,500
PUBLIC WORKS ADMINISTRATION	DEPARTMENTAL PROJE	Mall Lights	\$16,000	φ3 2 ,300	φ30,000	\$32,000	\$15,000	\$181,500 \$48,000
I ODLIO WORKS ADMINISTRATION	PHOTOCOPIER	Iviali Lights	\$10,000			φ3∠,000		Φ40,000
	PROGRAM	Photocopier	\$1,500					\$1,500
	VEHICLE REPLACEMENT		7.,230	\$30,000				\$30,000
	The state of the s	A		+30,000				\$35,500
PUBLIC WORKS ADMINISTRATION Total	l		\$17,500	\$30,000		\$32,000		\$79,500
	INFRASTRUCTURE			<u> </u>				
PUBLIC WORKS CEMETERY DIVISION	IMPROVEMENT	Water System Rehab					\$675,000	\$675,000
1	PUBLIC BUILDING	Corogo Danovetion/ Debah Charatti N/AC					#0F0 0C0	#050 000
ı	MAINTENANCE	Garage Renovation/ Rehab Chapel/HVAC	I				\$250,000	\$250,000

Sum of AMOUNT			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2012	2013	2014	2015	2016	Grand Total
PUBLIC WORKS CEMETERY DIVISION	ROADS AND PATHS INF	Roadway Improvements			\$230,000			\$230,000
	VEHICLE REPLACEMENT	Backhoe				\$90,000		\$90,000
PUBLIC WORKS CEMETERY DIVISION Total					\$230,000	\$90,000	\$925,000	\$1,245,000
PUBLIC WORKS ENGINEERING	DEPARTMENTAL PROJE	Roadway Consulting Services			\$25,000			\$25,000
PUBLIC WORKS ENGINEERING Total					\$25,000			\$25,000
	EQUIPMENT							
PUBLIC WORKS HIGHWAY DIVISION	REPLACEMENT	4WD truck w/sander 44,000 GVW					\$132,000	\$132,000
		Backhoe/Loader 1.5 CY					\$113,000	\$113,000
		Road Patch Heater (Durapatch machine)	\$51,000					\$51,000
		Sander Body	\$16,000	\$17,000	\$17,000	\$17,000	\$17,000	\$84,000
	INSERTOR OF THE IMPERIOR	Snow Plow - (1 per yr.)		\$12,000		\$12,000	***	\$24,000
		Replace Retaining Wall - Westminster Ave	¢500,000	# 500,000	# 500,000	# F00 000	\$99,000	\$99,000
	ROADS AND PATHS INF		\$500,000	\$500,000	\$500,000	\$500,000 \$190,000	\$500,000	\$2,500,000
		Install Sidewalk Ramps	\$190,000	\$190,000	\$190,000		\$65,000 \$350,000	\$825,000
		Roadway Reconstruction Sidewalks and Curbstones	\$350,000 \$5,000	\$350,000 \$50,000	\$350,000 \$70,000	\$350,000 \$75,000	\$50,000	\$1,750,000 \$250,000
	VEHICLE	Sidewalks and Curbstones	\$5,000	\$50,000	\$70,000	\$75,000	\$50,000	\$250,000
		2 Pickups 4WD w/ plow				\$114,000		\$114,000
		33,000 gvw dump truck		\$85,000				\$85,000
		4WD Truck w/Sander				\$109,000		\$109,000
		Compressor Truck			\$20,000			\$20,000
		Loader					\$160,000	\$160,000
		Pickups 4WD w/ plow		\$58,000				\$58,000
		Street Sweeper				\$170,000		\$170,000
		Truck w/welder unit, 350 amp			\$90,000			\$90,000
PUBLIC WORKS HIGHWAY DIVISION Total			\$1,112,000	\$1,262,000	\$1,237,000	\$1,537,000	\$1,486,000	\$6,634,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	EQUIPMENT REPLACEMENT	Miri Landar (Chid Char) w(Cidovalla Dlave & Caron Dlaves					£70,000	£70,000
DIVISION		Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower Small Equipment			\$6,000		\$70,000 \$6,000	\$70,000 \$12,000
	VEHICLE	Omaii Equipment			ψ0,000		ψ0,000	\$12,000
	REPLACEMENT	1 Ton Dump Truck w/plow	\$63,000		\$65,000			\$128,000
		1 Ton Utility Truck				\$68,000	\$68,000	\$136,000
		Landscaping Multi-Purpose Tractor, 4wd		\$50,000				\$50,000
		Pickup			\$47,000			\$47,000
PUBLIC WORKS NATURAL RESOURCES DIVISION Total			\$63,000	\$50,000	\$118,000	\$68,000	\$144,000	\$443,000
PUBLIC WORKS PROPERTIES DIVISION	INFRASTRUCTURE IMPR	DPW Yard Bldg C Replace Spanish Tile Roof					\$396,000	\$396,000
		High School Parking lot culvert		\$225,000	\$225,000			\$450,000
		Spy Pond Field Bleachers & Stairs	\$75,000					\$75,000
		Town Hall Renovation Program					\$100,000	\$100,000
	PUBLIC BUILDING							
		Buildings Rehab consultant Services			\$18,000		\$18,000	\$36,000
		Fox Library Windows			\$5,000			\$5,000
PUBLIC WORKS PROPERTIES DIVISION	VEHICLE REPLACEMEN	Van				\$28,000		\$28,000
Total			\$75,000	\$225,000	\$248,000	\$28,000	\$514,000	\$1,090,000
PUBLIC WORKS WATER/SEWER DIVISION	EQUIPMENT REPLACEMENT	8-ton truck, flat bed for Generator Mount					¢70 000	670 000
IDIVIOIUN		8-ton truck, пат bed for Generator Mount Drainage Rehab-Regulatory Compliance (Ch-308)		\$100,000	\$100,000	\$150,000	\$78,000 \$150,000	\$78,000 \$500,000
		Small Equipment	\$5,000	\$5,000	\$5,000	\$150,000	\$150,000	\$25,000
	INFRASTRUCTURE	оттап Ечатритота	φ5,000	φυ,υυυ	φυ,υυυ	ψυ,υυυ	φ3,000	φ25,000
		Hydrant replacement program	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

Sum of AMOUNT			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2012	2013	2014	2015	2016	Grand Total
DIVISION	IMPROVEMENT	Lift Station upgrade	\$50,000	\$100,000	\$50,000			\$200,000
		Sewer System Rehabilitation	\$1,500,000	\$1,200,000	\$1,400,000	\$1,300,000	\$850,000	\$6,250,000
		Water System Rehabilitation	\$700,000	\$950,000	\$750,000	\$850,000	\$1,300,000	\$4,550,000
	VEHICLE							
	REPLACEMENT	Catch Basin Cleaner			\$295,000			\$295,000
		FlatBed 8-ton Truck - Generator Mount					\$78,000	\$78,000
		Pickup		\$51,000				\$51,000
		Utility Truck	\$75,000					\$75,000
PUBLIC WORKS WATER/SEWER DIVISION Total			\$2,430,000	\$2,506,000	\$2,700,000	\$2,405,000	\$2,561,000	\$12,602,000
RECREATION	DARKS & DLAVCROL	JND Florence Ave Tot Lot	\$2,430,000	\$435,750	\$2,700,000	\$2,405,000	\$2,561,000	\$435,750
RECREATION	FARRS & FLATGRO	Florence Field and Playground		φ 4 35,750		\$210,000		\$210,000
		1-		¢200 750		\$210,000		
		Hibbert Magnelia Field Registrall Court Percyation		\$288,750			¢75,000	\$288,750
		Magnolia Field Basketball Court Renovation					\$75,000	\$75,000
		North Union					\$236,250	\$236,250
		Robbins Farm					\$483,000	\$483,000
		Robbins Farm Giant Hill Slide	\$15,000					\$15,000
		Spy Pond Tennis Courts				\$446,250		\$446,250
		Thorndike Field Dog Park	\$25,000					\$25,000
		Wellington Playground					\$427,624	\$427,624
RECREATION Total	<u> </u>		\$40,000	\$724,500		\$656,250	\$1,221,874	\$2,642,624
REDEVELOPMENT BOARD		OJE BOS - Crosby Oil Tank Removal					\$15,000	\$15,000
		CEM ARB - Central Boiler		\$40,000				\$40,000
	INFRASTRUCTURE I	MPF ARB - 23 Maple Roof/Gutter Downspout/chimney				\$40,000		\$40,000
		ARB - 23 Maple Street Exterior Chimney/Porches/Trim	\$55,000					\$55,000
		ARB - 23 Maple Street Exterior, repair paved walkways/landscape			\$3,000			\$3,000
		ARB - 23 Maple Street Interior baths, halls, kitchen, stairwells		\$30,000				\$30,000
		ARB - 23 Maple Street Mechanical/Electrica/Plumbing			\$10,000			\$10,000
		ARB - 23 Maple Street remove oil tank					\$15,000	\$15,000
		ARB - Central Exterior driveway/walkway, stairs		\$10,000				\$10,000
		ARB - Central Exterior Trim/Brick/Stone/Chimney Repairs			\$20,000		\$20,000	\$40,000
		ARB - Central Interior baths, halls, lobby			\$15,000			\$15,000
		ARB - Central Library Interior baths, halls, lobby	\$15,000					\$15,000
		ARB - Central Library Mechanical/Electrica/Plumbing/Elevator		\$5,000	\$25,000			\$30,000
		ARB - Central Mechanical/Electrica/Plumbing/Elevator				\$55,000		\$55,000
		ARB - Central Oil Tank De-commissioning					\$15,000	\$15,000
		ARB - Jefferson Cutter Exterior	\$15,000					\$15,000
		ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows	\$3,000	\$9,000		\$10,000		\$22,000
		ARB - Jefferson Cutter Interior baths, halls, stairwells	42,222	**,***	\$15,000	7.0,000		\$15,000
		ARB - Jefferson Cutter Mechanical/Electrica/Plumbing	\$10,000		¥ 10,000			\$10,000
		ARB - Jefferson Cutter/Gutter Downspout/chimney	ψ.ιο,σσσ				\$15,000	\$15,000
		BOS - Crosby Bldg Exterior driveway/walkway, stairs					\$10,000	\$10,000
		BOS - Crosby School Downspouts, gutters, roof					\$195,000	\$195,000
		BOS - Parmenter Boiler		¢50,000			φ193,000	\$50,000
				\$50,000		¢15.000		
		BOS - Parmenter Oil Tank Removal		#CF 000		\$15,000		\$15,000
		MGR - Gibbs downspouts, gutters, roof		\$65,000			600.000	\$65,000
DEDEVELORMENT POARD Table		MGR - Gibbs oil tank removal	#00.000	#200 000	# 00.000	¢400.000	\$20,000	\$20,000
REDEVELOPMENT BOARD Total	EQUIPMENT		\$98,000	\$209,000	\$88,000	\$120,000	\$305,000	\$820,000
		AUG A 19 1 1 1			# F0 000			# F0 000
SCHOOLS	REPLACEMENT	IAHS Auditorium chairs			\$50.000			\$50.000
SCHOOLS	REPLACEMENT	AHS Auditorium chairs Custodial/maint. Equip. replacement program			\$50,000	\$5,000		\$50,000 \$5,000

Sum of AMOUNT			FISCAL YEAR					
DEPARTMENT	PROGRAM	EXPENDITURE	2012	2013	2014	2015	2016	Grand Total
SCHOOLS	REPLACEMENT	Replace Fire Control Inst. Alarm Panels Ottoson	\$45,000					\$45,000
	INFRASTRUCTURE							
	IMPROVEMENT	AHS auditorium Building B steps		\$40,000				\$40,000
		Rooftop air conditioning unit			\$80,000			\$80,000
	MAJOR REPAIRS	Asbestos Abatement - Remove Tiles			\$5,000	\$5,000	\$5,000	\$15,000
		High School - HVAC steam trap replacement	\$30,000			\$10,000		\$40,000
	PHOTOCOPIER							
	PROGRAM PUBLIC BUILDING	Photocopier Lease Program	\$80,000	\$80,000				\$160,000
	MAINTENANCE	Brackett School - exterior paving					\$40,000	\$40,000
	WAINTENANCE	High School - exterior painting	\$20,000				φ40,000	\$20,000
		High School - Replace heating and ventilation units - INCREASE	\$20,000	\$20,000	\$10,000			\$50,000
		High School -Replace ventilating rooftop units	\$6,000	\$6,000	\$6,000			\$18,000
		Stratton School Improvements	\$200,000	\$6,000	\$6,000			\$200,000
		·	\$200,000					\$200,000
	STUDENT	Thompson School Improvements						
	TRANSPORTATION	Athletics Van - 8 passenger				\$35,000		\$35,000
		Bus 09 - 8 Passenger 7-D surburban				ψου,σου	\$40,000	\$40,000
		Bus - 53 Passenger			\$85,000		ψ.0,000	\$85,000
		Bus 105 - 8 7-D suburban			\$39,000			\$39,000
		Van 110 - 8 passenger 7-D minivan			φου,σου	\$25,000		\$25,000
SCHOOLS Total		van 110 o passonger 7 2 minivan	\$401,000	\$146,000	\$295,000	\$80,000	\$85,000	\$1,007,000
TOWN MANAGER	EQUIPMENT REPLACE	MAHS maintenance of steam traps	\$12,780	*	+	+	, , , , , , , , , , , , , , , , , , , 	\$12,780
		Hardy School replacement head end - energy mgmt system	\$19,825					\$19,825
		Streetlights - conversion high pressure sodium to LED	\$268,500					\$268,500
	PHOTOCOPIER							
	PROGRAM	Photocopier		\$5,000	\$5,000	\$5,000	\$3,000	\$18,000
TOWN MANAGER Total			\$301,105	\$5,000	\$5,000	\$5,000	\$3,000	\$319,105
	PHOTOCOPIER							
TREASURER	PROGRAM	Photocopier		\$5,300	\$1,400			\$6,700
TREASURER Total	I			\$5,300	\$1,400			\$6,700
VETERANS' MEMORIAL RINK ENTERPRISE FUND	INFRASTRUCTURE IMPROVEMENT	Disk Denovations: Floatrical/Lighting					£110.000	¢110.000
ENTERFRISE FOND	IIVIFROVEIVIENT	Rink Renovations: Electrical/ Lighting		\$280,000			\$110,000	\$110,000 \$280,000
		Rink Renovations: Roof/ceiling/dehumidification		\$280,000		#20F 000		
VETERANS' MEMORIAL RINK		Rink Renovations: Zamboni room/Locker rooms				\$265,000		\$265,000
ENTERPRISE FUND Total				\$280,000		\$265,000	\$110,000	\$655,000
Grand Total			\$5,472,035	\$8,638,750	\$6,297,400	\$11,357,650	\$11,426,124	\$43,191,959
		Sum of AMOUNT	FISCAL YEAR	***************************************	¥0,=01,100	***,00**,00**	•••••••••••••••••••••••••••••••••••••	, , , , , , , , , , , , , , , , , , ,
		FUNDING SOURCE	2012	2013	2014	2015	2016	Grand Total
		BOND	\$1,329,530	\$4,735,600	\$1,843,900	\$7,447,350	\$6,838,624	\$22,195,004
		CASH	\$633,400	\$678,150	\$630,500	\$670,300	\$789,500	\$3,401,850
		OTHER	\$3,509,105	\$3,225,000	\$3,823,000	\$3,240,000	\$3,798,000	\$17,595,105
		Grand Total	\$5,472,035	\$8,638,750	\$6,297,400	\$11,357,650	\$11,426,124	\$43,191,959
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ARTICLE 57

CAPITAL BUDGET

To see if the Town will vote to appropriate a sum of money to defray the expense of purchasing, leasing, or bonding of capital equipment, infrastructure, buildings or other projects of the Town or to acquire real property for municipal purposes; to appropriate a sum of money to fund previously incurred or future Town debt, to acquire land for said projects where necessary by purchase, eminent domain taking or otherwise, determine how the money shall be raised including the possibility of borrowing any or all of the same, or the transfer of funds from any previous appropriation, determine how such money shall be expended, or take any action related thereto.

(Inserted by the Board of Selectmen, and at the request of the Town Manager and the Capital Planning Committee)

VOTED: (1) That the sum of \$8,444,825 be and hereby is appropriated for various capital projects and equipment as shown below, and expended under the direction of the Town Manager, said sum to be raised by general tax:

ltem	,	Amount	Project	Department
1.	\$	1,500	Photocopier lease	COMMUNITY SAFETY - FIRE SERVICES
2.	\$	15,000	Bullet Proof Vest Program	COMMUNITY SAFETY - POLICE SERVICES
3.	\$	4,500	Photocopier	COMMUNITY SAFETY - POLICE SERVICES
4.	\$	100,000	Vehicle Replacement Program	COMMUNITY SAFETY - POLICE SERVICES
5.	\$	12,000	Radio Upgrade & Replacement	COMMUNITY SAFETY - POLICE SERVICES
6.	\$	3,000	Photocopier	LEGAL/WORKERS' COMPENSATION
7.	\$	900	Photocopier	LIBRARY
8.	\$	4,000	Photocopier/Equipment	PLANNING
9.	\$	16,000	Mall Lights	PUBLIC WORKS ADMINISTRATION
10.	\$	1,500	Photocopier	PUBLIC WORKS ADMINISTRATION
11.	\$	350,000	Roadway Reconstruction	PUBLIC WORKS HIGHWAY DIVISION
12.	\$	5,000	Sidewalks and Curbstones	PUBLIC WORKS HIGHWAY DIVISION
13.	\$	25,000	Thorndike Field Dog Park	RECREATION
14.	\$	15,000	Robbins Farm Giant Hill Slide	RECREATION
15.	\$	80,000	Photocopier Lease Program	SCHOOLS
16.	\$	633,400	Acquisitions Total	
17.	\$:	8,955,476	Prior Debt Service	
18.	\$	43,673	New Debt Service	
19.	\$	(731,649)	Less Loan Payments	
20.	\$	(246,775)	Less W/S Debt Appropriation	
21.	\$	(110,000)	Less Application of Antennae Funds	
22.	\$	(50,000)	Less Rink Enterprise Debt Allocation	
23.	\$	(49,300)	Less Ambulance Revolving Fund	
	\$	8,444,825		Grand Total

(2) That the various capital projects and equipment purchases shown below shall be undertaken and financed by grants or other funds as shown below, such grants to be expended under the direction of the Town Manager.

Item	Amount	Project	Department
1.	\$ 10,000	Van Replacement Program	COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND
2.	\$ 500,000	Chapter 90 Roadway	PUBLIC WORKS HIGHWAY DIVISION
3.	\$ 125,000	Install Sidewalk Ramps	PUBLIC WORKS HIGHWAY DIVISION
4.	\$ 1,500,000	Sewer System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
5.	\$ 5,000	Small equipment	PUBLIC WORKS WATER/SEWER DIVISION
6.	\$ 700,000	Water System Rehabilitation	PUBLIC WORKS WATER/SEWER DIVISION
7.	\$ 100,000	Hydrant replacement program	PUBLIC WORKS WATER/SEWER DIVISION
8.	\$ 50,000	Lift Station upgrade	PUBLIC WORKS WATER/SEWER DIVISION
9.	\$ 75,000	Utility Truck	PUBLIC WORKS WATER/SEWER DIVISION
10.	\$ 268,500	Streetlights - conversion high pressure sodium to LED	TOWN MANAGER
11.	\$ 12,780	AHS maintenance of steam traps	TOWN MANAGER
12.	\$ 19,825	Hardy School replacement head end - energy mgmt system	TOWN MANAGER
13.	\$ 45,000	DPW - Water/Sewer Plans & Records	INFORMATION TECHNOLOGY
14.	\$ 15,000	ARB - Central Library Interior baths, halls, lobby	REDEVELOPMENT BOARD
15.	\$ 10,000	ARB - Jefferson Cutter Mechanical/Electrica/Plumbing	REDEVELOPMENT BOARD
16.	\$ 3,000	ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows	REDEVELOPMENT BOARD
17.	\$ 15,000	ARB - Jefferson Cutter Exterior	REDEVELOPMENT BOARD
18.	\$ 55,000	ARB - 23 Maple Street Exterior Chimney/Porches/Trim	REDEVELOPMENT BOARD
	\$ 3,509,105		Grand Total

(3) That the sum of \$1,329,530 be and hereby is appropriated for extraordinary repairs to public facilities, acquisition of land and the purchase and installation of equipment and for costs incidental and related thereto as follows:

ltem	,	Amount	Project	Department	Statutory Citation, Chapter 44 Section(),or any Enabling Authority
1.	\$	75,000	Replace fire alarm system	COMMUNITY SAFETY - FIRE SERVICES	7(9)
2.	\$	24,000	Thermal Imaging Cameras	COMMUNITY SAFETY - FIRE SERVICES	7(9)
3.	\$	18,000	Amkus Tool cutters	COMMUNITY SAFETY - FIRE SERVICES	7(9)
4.	\$	232,000	C.S. Building Renovations DWGS -5 Year plan	COMMUNITY SAFETY - POLICE SERVICES	7(3A), 7(21)
5.	\$	125,000	Educational IT Program	INFORMATION TECHNOLOGY	7(28&29)
6.	\$	20,600	Library MLN Equipment	INFORMATION TECHNOLOGY	7(28&29)
7.	\$	40,000	School Dept-Admin Micro Program	INFORMATION TECHNOLOGY	7(28&29)
8.	\$	30,000	Software Upgrades & Standardization	INFORMATION TECHNOLOGY	7(28&29)
9.	\$	60,000	Town-Microcomputer Program	INFORMATION TECHNOLOGY	7(28&29)
10.	\$	5,100	Library -PC Vend Printing/Photocopier Project	INFORMATION TECHNOLOGY	7(28&29)
11.	\$	40,000	School - Software Licensing	INFORMATION TECHNOLOGY	7(28&29)
12.	\$	11,000	Web-based GIS viewer	INFORMATION TECHNOLOGY	7(28&29)
13.	\$	35,330	Storm Window replacement	LIBRARY	7(3A)
14.	\$	9,000	Parking Lot Paving	LIBRARY	7(3A)
15.	\$	13,500	Outdoor Lamp Stand and Fixture	LIBRARY	7(3A)
16.	\$	16,000	Sander Body	PUBLIC WORKS HIGHWAY DIVISION	7(9)
17.	\$	51,000	Road Patch Heater (Durapatch machine)	PUBLIC WORKS HIGHWAY DIVISION	7(9)
18.	\$	65,000	Install Sidewalk Ramps	PUBLIC WORKS HIGHWAY DIVISION	7(5)
19.	\$	63,000	1 Ton Dump Truck w/plow	PUBLIC WORKS NATURAL RESOURCES DIVISION	7(9)
20.	\$	75,000	Spy Pond Field Bleachers & Stairs	PUBLIC WORKS PROPERTIES DIVISION	7(25)
21.	\$	45,000	Replace Fire Control Inst. Alarm Panels Ottoson	SCHOOLS	7(3A)
22.	\$	200,000	Stratton School Improvements	SCHOOLS	7(3A)
23.	\$	20,000	High School - exterior painting	SCHOOLS	7(3A)
24.	\$	6,000	High School -Replace ventilating rooftop units	SCHOOLS	7(3A)
25.	\$	20,000	High School -Replace heating and ventilation units - INCREASE	SCHOOLS	7(3A)
26.	\$	30,000	High School - HVAC steam trap replacement	SCHOOLS	7(3A)

\$ 1,329,530 Grand Total

And that the Treasurer, with the approval of the Board of Selectman, is hereby authorized to borrow not exceeding the sum of \$1,329,530 under and pursuant to the statutes cited above (requires a 2/3 vote), and any other enabling authority, and to issue bonds or notes of the Town therefor, said sum to be expended under the direction of the Town Manager.

- (4) That the Town Manager is authorized and directed to apply for and accept any further federal, state or other grants that may be available for any one or more of the foregoing projects and equipment.
- (5) Notwithstanding the foregoing, in the event that monies are not expended for the purposes delineated above then the Comptroller is authorized and directed not to transfer these excess funds to available funds, but said funds shall remain and be accounted for in the warrant article pending further vote of the Town Meeting, except as otherwise provided by law, and,
- (6) That any amounts appropriated under Section (3) above for a particular purpose under a specified section of Chapter 44 and not needed for such purpose may be expended by the Town Manager, with the approval of the Capital Planning Committee, for any other purpose listed in Section (3) above under the same section of Chapter 44.

Community Safety Buildings Community Safety Buildings Community Safety Buildings Community Safety Bidg (Park Circle) Community Safety Bidg (Park Circle) Community Safety Bidg (Park Circle) Community Safety Bidg (Park Police) Community Safety Bi	<u>Building</u>	Footprint Square Feet (source)	<u>Year Built</u>	Year of Completing Last Major Renovation	Estimated Year of Completing Next Major Renovation	
Tower Fire Station (Park Circle)	Community Safety Buildings					
Ceintal Fire Station (Headquarters)	Tower Fire Station (Park Circle)	2,700	2007			
Community Safety Bidg. (95% Police) 20,780 1983 2020	Highland Fire Station	6,503	1929		2013	
Dog Pound		•				
Public School Buildings Bishop Elem. School 51,367 1950 2002 Brackett Elem. School 57,670 2000 Dallin Elem. School 68,578 2005 Brackett Elem. School 68,578 2005 Brackett Elem. School 55,107 1926 2001 Pelroe Elem. School 48,500 2002 Elem. School 63,300 1962 1968 Elem. School 59,000 1956 Elem. School 59,000 1956 Elem. School 61,4380 1920 1998 Elem. School 61,4380 1940 1952 Elem. School 61,4380 1940		•	1983		2020	
Bishop Elem. School 51,367 1950 2002 Frackett Elem. School 57,670 2000 2000 2001 2001 2001 2001 2001 2001 2001 2001 2001 2002 2001 2001 2002 2001 2001 2002 2002 2003 2003 2002 2003 2003 2002 2003 2003 2002 2003 2003 2002 2003	Dog Pound	1,214 (a)				
Bishop Elem. School 51,367 1950 2002 Frackett Elem. School 57,670 2000 2000 2001 2001 2001 2001 2001 2001 2001 2001 2001 2002 2001 2001 2002 2001 2001 2002 2002 2003 2003 2002 2003 2003 2002 2003 2003 2002 2003 2003 2002 2003	Public School Buildings					
Brackett Elem. School 57,670 2000 2001 2011 Elem. School 68,578 2005 2001 2011 2011 2015 2001 2015 2005 2002 2015		51,367	1950	2002		
Hardy Elem. School	·		2000			
Peirce Elem. School	Dallin Elem. School	68,578	2005			
Stratton Elem. School	Hardy Elem. School	55,107	1926	2001		
Thompson Elem. School	Peirce Elem. School	48,500	2002			
Ottoson Middle School (4 buildings) 154,380 1920 1998 Arlington High School (4 buildings) 394,106 1914 to1980 Pierce Field "Snack Shack" 2007 Spy Pond Field House 870 (a) Libraries Robbins Library 46,003 1892 1992 Fox Library 6,683 1940 1952 Managed by Arlington Redevelopment Board Former Central School Bldg. 18746 (a) 1894 (d) 1985 Former Consty School Bldg. 40167 (a) 1895 1991 Former Gibbs School Bldg. 53769 (a) 1928 1972 Jefferson Cutter House 3,444 1817 (W) 1989 (W) Former Pallin Library Bldg. 27616 (a) 1926 1988 Former Dallin Library Bldg. 4164(a) 1937 1999 23 Maple St. (Group Home) 4,760 1862 2008 Dept. of Public Works Bldg A (Director/Engineer/Inspection) 16608 (a) 1920 1987? Bldg E (Small Salt Shed) 1332 (a) 1987?		63,300		1968		
Artington High School (4 buildings) Pierce Field "Snack Shack" Spy Pond Field House Libraries Robbins Library Robbins School Bldg. Romer Central School Bldg. Romer Central School Bldg. Romer Grobby School Bldg. Romer Grobby School Bldg. Romer Grobbins School Bldg. Robbins Robb	•	•				
Pierce Field "Snack Shack" 2007 Spy Pond Field House 870 (a)		•		1998		
Clibraries Robbins Library 46,003 1892 1993 1993 1994 1995 1994 1995 19		394,106				
Libraries Robbins Library 46,003 1892 1992 Fox Library 6,683 1940 1952		070 ()	2007			
Robbins Library 46,003 1892 1992 Fox Library 6,683 1940 1952	Spy Pond Field House	870 (a)				
Managed by Arlington Redevelopment Board 18746 (a) 1894 (d) 1985 1991 1985 1991 1985 1991 1985 1991 1985 1991 1985 1991 1985 1991 1985 1991 1985 1991 1985 1988 1972 1987 1999 1987 1989 1987 1989 1987 1989 1987 1989 1987 1989 1987 1989 1987 1989 1987 1989 1987 1989 1987 1989 1987 1989 1987 1989 1987 1989 1987 1989 1987 1989 1987 1989 1987 1989 1987 1	Libraries					
Managed by Arlington Redevelopment Board Former Central School Bldg. 18746 (a) 1894 (d) 1985 Former Crosby School Bldg. 40167 (a) 1895 1991 Former Gibbs School Bldg. 53769 (a) 1928 1972 Jefferson Cutter House 3,444 1817 (W) 1989 (W) Former Parmenter School Bldg. 27616 (a) 1926 1988 Former Dallin Library Bldg. 4164(a) 1937 1999 23 Maple St. (Group Home) 4,760 1862 2008 Dept. of Public Works BldgA (Director/Engineer/Inspection) 16608 (a) 1920 1987? BldgB (Assembly Hall) 8568 (a) 1950 1987? BldgD (Snow Fighting Garage) 6402 (a) 1987? BldgE (Small Salt Shed) 2304 (a) 1987? Transfer Station 1332 (a) 7?? Ryder Street Garage 5292 (a) 1950 ??? Cemetery Dept. Cem. BldgA (Chapel & Office) 2016 (m) 1903 2015 Cem. Garage 825 (m) c. 1952 <td colspan<="" td=""><td>Robbins Library</td><td>46,003</td><td>1892</td><td>1992</td><td></td></td>	<td>Robbins Library</td> <td>46,003</td> <td>1892</td> <td>1992</td> <td></td>	Robbins Library	46,003	1892	1992	
Former Central School Bldg. 18746 (a) 1894 (d) 1985 Former Crosby School Bldg. 40167 (a) 1895 1991 Former Gibbs School Bldg. 53769 (a) 1928 1972 Jefferson Cutter House 3,444 1817 (W) 1989 (W) Former Parmenter School Bldg. 27616 (a) 1926 1988 Former Dallin Library Bldg. 4164(a) 1937 1999 23 Maple St. (Group Home) 4,760 1862 2008 Dept. of Public Works BldgA (Director/Engineer/Inspection) 16608 (a) 1920 1987? BldgB (Assembly Hall) 8568 (a) 1950 1987? BldgC (Maintenance Garage) 40000 (a) BldgC (Small Salt Shed) 2304 (a) BldgG (Large Salt Shed) Transfer Station 1332 (a) Ryder Street Garage 5292 (a) 1950 ??? Cemetery Dept. Cem. BldgA (Chapel & Office) 2016 (m) 1903 2015 Cem. Garage 825 (m) c. 1952 Parks & Recreation Sports Center Rink 25,880 1969 Bath House at Arlington Reservoir 815 (a)	Fox Library	6,683	1940	1952		
BldgD (Snow Fighting Garage) 6402 (a) BldgE (Small Salt Shed) 2304 (a) BldgG (Large Salt Shed) 1332 (a) Transfer Station 1332 (a) Ryder Street Garage 5292 (a) 1950 ??? Cemetery Dept. Cem. BldgA (Chapel & Office) 2016 (m) 1903 2015 Cem. Garage 825 (m) c. 1952 Parks & Recreation Sports Center Rink 25,680 1969 Bath House at Arlington Reservoir 815 (a)	Former Central School Bldg. Former Crosby School Bldg. Former Gibbs School Bldg. Jefferson Cutter House Former Parmenter School Bldg. Former Dallin Library Bldg. 23 Maple St. (Group Home) Dept. of Public Works BldgA (Director/Engineer/Inspection) BldgB (Assembly Hall)	40167 (a) 53769 (a) 3,444 27616 (a) 4164(a) 4,760 16608 (a) 8568 (a)	1895 1928 1817 (W) 1926 1937 1862	1991 1972 1989 (W) 1988 1999 2008		
BldgE (Small Salt Shed) 2304 (a) BldgG (Large Salt Shed) 1332 (a) Transfer Station 1332 (a) Ryder Street Garage 5292 (a) 1950 ??? Cemetery Dept. Cem. BldgA (Chapel & Office) 2016 (m) 1903 Cem. Garage 825 (m) c. 1952 Parks & Recreation Sports Center Rink 25,680 1969 Bath House at Arlington Reservoir 815 (a)	BldgC (Maintenance Garage)	40000 (a)				
BldgG (Large Salt Shed) 1332 (a) Transfer Station 1332 (a) Ryder Street Garage 5292 (a) 1950 ??? Cemetery Dept. Cem. BldgA (Chapel & Office) 2016 (m) 1903 2015 Cem. Garage 825 (m) c. 1952 Parks & Recreation Sports Center Rink 25,680 1969 Bath House at Arlington Reservoir 815 (a)						
Transfer Station 1332 (a) Ryder Street Garage 5292 (a) 1950 ??? Cemetery Dept. Cem. BldgA (Chapel & Office) 2016 (m) 1903 2015 Cem. Garage 825 (m) c. 1952 Parks & Recreation Sports Center Rink 25,680 1969 Bath House at Arlington Reservoir 815 (a)		2304 (a)				
Ryder Street Garage 5292 (a) 1950 ??? Cemetery Dept. 2016 (m) 1903 2015 Cem. BldgA (Chapel & Office) 2016 (m) 1903 2015 Cem. Garage 825 (m) c. 1952 Parks & Recreation Sports Center Rink 25,680 1969 Bath House at Arlington Reservoir 815 (a)		4000 ()				
Cemetery Dept. Cem. BldgA (Chapel & Office) 2016 (m) 1903 2015 Cem. Garage 825 (m) c. 1952 Parks & Recreation Sports Center Rink 25,680 1969 Bath House at Arlington Reservoir 815 (a)			4050	222		
Cem. BldgA (Chapel & Office) 2016 (m) 1903 2015 Cem. Garage 825 (m) c. 1952 Parks & Recreation Sports Center Rink 25,680 1969 Bath House at Arlington Reservoir 815 (a)	Ryder Street Garage	5292 (a)	1950	""		
Cem. Garage 825 (m) c. 1952 Parks & Recreation Sports Center Rink 25,680 1969 Bath House at Arlington Reservoir 815 (a)					2 5	
Parks & Recreation Sports Center Rink 25,680 1969 Bath House at Arlington Reservoir 815 (a)					2015	
Sports Center Rink 25,680 1969 Bath House at Arlington Reservoir 815 (a)	Cem. Garage	825 (m)	c. 1952			
	Sports Center Rink Bath House at Arlington Reservoir		1969			

4/22/2011 8:53 PM Exhibit IV Page 1 of 2 2010gApr28~town buildings

Other Town-owned Bldgs.

			Year of	
	<u>Footprint</u>		Completing	Estimated Year of
	Square Feet		Last Major	Completing Next
<u>Building</u>	(source)	Year Built	Renovation	Major Renovation
Arlington Town Hall	45,612	1913	2005?	
& Annex	(see above)	1955	2004?	
Jarvis House (Law Office)	2809 (a)	1815		
Mt. Gilboa House	1,960	1924		
Whittemore Robbins House	1236 (a)	1799	1995	

Sources: (a) appraisal in 1979 and 1980; (d) Richard Duffy, (m) Mark Miano

Note 1: The earlier completion dates for renovation of the fire stations will be posible if the Town receives federal funds for these projects.

Note 2: This table is the latest draft of a work in progress. It includes all relevant information that the Capital Planning Committee has collected. We will continue to look for corrections and additional information.

EXPENDITURE	2009	2010	2011	2012	Grand Total
Photocopier lease	\$5,000	\$5,000	\$5,000		\$15,00
Photocopier lease			\$5,000		
·	\$6,000	\$6,000			\$12,00
Protective Gear Replacement	\$45,000			***	\$45,00
Thermal Imaging Cameras			****	\$24,000	\$24,00
Replace fire alarm system			\$75,000	\$75,000	\$150,00
Upgrade Radio System	****	\$125,000			\$125,00
Replace nozzles, hoses, tools	\$14,000			040.000	\$14,00
Amkus Tool cutters				\$18,000	\$18,00
Building Repairs	\$15,000	\$15,000	\$17,000		\$47,00
Fire Station - Highland			\$3,700,000		\$3,700,00
Fire Station - Central			\$1,250,000		\$1,250,00
Fire Station Plan - Central /Highland Stations	\$370,000				\$370,00
Photocopier lease			\$3,000	\$1,500	\$4,50
Ambulance replacement		\$170,000			\$170,00
Vehicle Replacement- Chief			\$35,000		\$35,00
Quint- replace ladder 2 & engine 3	\$925,000				\$925,00
(blank)		\$0			\$
Laser Radar	\$3,500	\$3,500	\$3,500		\$10,50
Parking Ticket Trak Machines	\$13,800	45,500	40,000		\$13,80
Digital Recording equipment- Interview Room	ψ10,000		\$15,500		\$15,50 \$15,50
Bullet Proof Vest Program	\$15,000	\$15,000	\$0	\$15,000	\$45,00
Air conditioning - Server Room	ψ10,000	\$15,000	Ų.	ψ.ο,σσσ	\$15,00
Radio Upgrade & Replacement		ψ10,000		\$12,000	\$12,00
Photocopier	\$4,500	\$4,500	\$4,500	\$4,500	\$18,00
•	7 .,022	7.,000	7.,222	71,000	*
C.S. Building Renovations -5 Year plan		\$1,350,000	\$375,000		\$1,725,00
Wall mounted AC/Heat Units			\$27,500		\$27,50
C.S. Building Renovations DWGS -5 Year plan				\$232,000	\$232,00
Vehicle Replacement Program	\$130,000	\$75,000	\$191,000	\$100,000	\$496,00
Replace Carpeting		\$7,500			\$7,50
Van Replacement Program		\$20,000		\$10,000	\$30.00
	\$30,000	\$20,000		\$10,000	
Van Replacement Program Cost of Financing	\$30,000			\$10,000	\$30,00 \$30,00
Cost of Financing Whittemore Robbins House Chimney Repairs	\$30,000	\$20,000 \$75,000	95.000	\$10,000	\$30,00 \$75,00
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs	\$30,000	\$75,000	\$5,000	\$10,000	\$30,00 \$75,00 \$5,00
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch			\$5,000	\$10,000	\$30,00 \$75,00 \$5,00 \$25,00
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office	\$30,000 \$30,000	\$75,000 \$25,000		\$10,000	\$30,00 \$75,00 \$5,00 \$25,00 \$30,00
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging		\$75,000 \$25,000 \$2,200	\$2,200	\$10,000	\$30,00 \$75,00 \$5,00 \$25,00 \$30,00
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House		\$75,000 \$25,000 \$2,200 \$2,200	\$2,200 \$1,700	\$10,000	\$30,00 \$75,00 \$5,00 \$25,00 \$30,00 \$4,40 \$3,90
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging		\$75,000 \$25,000 \$2,200	\$2,200	\$10,000	\$30,00 \$75,00 \$5,00 \$25,00 \$30,00 \$4,40 \$3,90
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House		\$75,000 \$25,000 \$2,200 \$2,200	\$2,200 \$1,700	\$10,000 \$125,000	\$30,00 \$75,00 \$5,00 \$25,00 \$30,00 \$4,40 \$3,90 \$7,00
Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health	\$30,000	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500	\$2,200 \$1,700 \$3,500		\$30,000 \$75,000 \$5,000 \$25,000 \$30,000 \$4,400 \$3,900 \$7,000
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health Educational IT Program	\$30,000	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500	\$2,200 \$1,700 \$3,500 \$125,000		\$30,000 \$75,000 \$5,000 \$25,000 \$30,000 \$4,400 \$3,900 \$7,000 \$515,000 \$13,000
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health Educational IT Program GIS Implementation Library MLN Equipment	\$30,000 \$140,000	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500 \$125,000	\$2,200 \$1,700 \$3,500 \$125,000 \$13,000	\$125,000	\$30,000 \$75,000 \$5,000 \$25,000 \$30,000 \$4,400 \$7,000 \$515,000 \$13,000 \$85,600
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program	\$30,000 \$140,000 \$21,400	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500 \$125,000	\$2,200 \$1,700 \$3,500 \$125,000 \$13,000 \$20,300	\$125,000 \$20,600	\$30,000 \$75,000 \$5,000 \$25,000 \$30,000 \$4,400 \$3,900 \$7,000 \$113,000 \$85,600 \$1160,000
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health Educational IT Program GIS Implementation	\$30,000 \$140,000 \$21,400 \$40,000	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500 \$125,000 \$23,300 \$40,000	\$2,200 \$1,700 \$3,500 \$125,000 \$13,000 \$20,300 \$40,000	\$125,000 \$20,600 \$40,000	\$30,000 \$75,000 \$25,000 \$30,000 \$4,400 \$3,900 \$7,000 \$15,000 \$15,000 \$160,000 \$120,000
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization	\$30,000 \$140,000 \$21,400 \$40,000 \$30,000	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500 \$125,000 \$40,000 \$30,000	\$2,200 \$1,700 \$3,500 \$125,000 \$13,000 \$20,300 \$40,000 \$30,000	\$125,000 \$20,600 \$40,000 \$30,000	\$30,000 \$75,000 \$25,000 \$30,000 \$4,400 \$3,900 \$7,000 \$15,000 \$15,000 \$160,000 \$120,000 \$240,000
Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Security System Consultant	\$30,000 \$140,000 \$21,400 \$40,000 \$30,000 \$60,000	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500 \$125,000 \$40,000 \$30,000	\$2,200 \$1,700 \$3,500 \$125,000 \$13,000 \$20,300 \$40,000 \$30,000	\$125,000 \$20,600 \$40,000 \$30,000	\$30,000 \$75,000 \$25,000 \$30,000 \$4,400 \$3,900 \$7,000 \$15,000 \$15,000 \$160,000 \$120,000 \$140,000 \$10,000
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Security System Consultant Library -PC Vend Printing/Photocopier Project	\$30,000 \$140,000 \$21,400 \$40,000 \$30,000 \$60,000 \$10,000	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500 \$125,000 \$40,000 \$30,000 \$60,000	\$2,200 \$1,700 \$3,500 \$125,000 \$13,000 \$20,300 \$40,000 \$30,000 \$60,000	\$125,000 \$20,600 \$40,000 \$30,000 \$60,000	\$30,000 \$75,000 \$25,000 \$30,000 \$4,400 \$3,900 \$7,000 \$15,000 \$160,000 \$120,000 \$240,000 \$22,75
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program	\$30,000 \$140,000 \$21,400 \$40,000 \$30,000 \$60,000 \$10,000	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500 \$125,000 \$40,000 \$30,000 \$60,000	\$2,200 \$1,700 \$3,500 \$125,000 \$13,000 \$20,300 \$40,000 \$30,000 \$60,000	\$125,000 \$20,600 \$40,000 \$30,000 \$60,000	\$30,000 \$75,000 \$25,000 \$30,000 \$44,400 \$3,900 \$7,000 \$15,000 \$160,000 \$120,000 \$120,000 \$240,000 \$22,75 \$80,000
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Security System Consultant Library -PC Vend Printing/Photocopier Project School - Software Licensing DPW - Water/Sewer Plans & Records	\$30,000 \$140,000 \$21,400 \$40,000 \$30,000 \$60,000 \$10,000	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500 \$125,000 \$40,000 \$30,000 \$60,000	\$2,200 \$1,700 \$3,500 \$125,000 \$13,000 \$20,300 \$40,000 \$30,000 \$60,000	\$125,000 \$20,600 \$40,000 \$30,000 \$60,000 \$5,100 \$40,000	\$30,000 \$75,000 \$25,000 \$30,000 \$44,400 \$3,900 \$7,000 \$15,000 \$15,600 \$160,000 \$120,000 \$120,000 \$22,75 \$80,000 \$45,000
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Security System Consultant Library -PC Vend Printing/Photocopier Project School - Software Licensing DPW - Water/Sewer Plans & Records Web-based GIS viewer	\$30,000 \$140,000 \$21,400 \$40,000 \$30,000 \$60,000 \$10,000	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500 \$125,000 \$40,000 \$30,000 \$60,000	\$2,200 \$1,700 \$3,500 \$125,000 \$13,000 \$20,300 \$40,000 \$30,000 \$60,000	\$125,000 \$20,600 \$40,000 \$30,000 \$60,000 \$5,100 \$40,000 \$45,000	\$30,000 \$75,000 \$25,000 \$30,000 \$44,400 \$3,900 \$7,000 \$15,000 \$15,000 \$10,000 \$120,000 \$120,000 \$22,75 \$80,000 \$45,000 \$11,000
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Security System Consultant Library -PC Vend Printing/Photocopier Project School - Software Licensing DPW - Water/Sewer Plans & Records Web-based GIS viewer Photocopier	\$30,000 \$140,000 \$21,400 \$40,000 \$30,000 \$60,000 \$10,000 \$9,250	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500 \$125,000 \$23,300 \$40,000 \$30,000 \$60,000	\$2,200 \$1,700 \$3,500 \$125,000 \$13,000 \$20,300 \$40,000 \$60,000 \$4,200 \$40,000	\$125,000 \$20,600 \$40,000 \$30,000 \$60,000 \$5,100 \$40,000 \$45,000	\$30,000 \$75,000 \$25,000 \$30,000 \$44,400 \$3,900 \$7,000 \$15,000 \$120,000 \$120,000 \$120,000 \$22,75 \$80,000 \$45,000 \$41,000 \$47,50
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Security System Consultant Library -PC Vend Printing/Photocopier Project School - Software Licensing DPW - Water/Sewer Plans & Records Web-based GIS viewer Photocopier Vehicle - Building/Plumbing/Wire Inspectors	\$30,000 \$140,000 \$21,400 \$40,000 \$30,000 \$60,000 \$10,000 \$9,250	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500 \$125,000 \$40,000 \$30,000 \$60,000 \$4,200	\$2,200 \$1,700 \$3,500 \$125,000 \$13,000 \$20,300 \$40,000 \$60,000 \$4,200 \$4,200 \$40,000	\$125,000 \$20,600 \$40,000 \$30,000 \$60,000 \$5,100 \$40,000 \$45,000 \$11,000	\$30,000 \$75,000 \$5,000 \$25,000 \$30,000 \$4,400 \$13,000 \$13,000 \$160,000 \$120,000 \$120,000 \$10,000 \$22,75 \$80,000 \$45,000 \$41,000 \$45,000 \$47,500
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Security System Consultant Library -PC Vend Printing/Photocopier Project School - Software Licensing DPW - Water/Sewer Plans & Records Web-based GIS viewer Photocopier Vehicle - Building/Plumbing/Wire Inspectors	\$30,000 \$140,000 \$21,400 \$40,000 \$30,000 \$60,000 \$10,000 \$9,250	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500 \$125,000 \$23,300 \$40,000 \$30,000 \$60,000	\$2,200 \$1,700 \$3,500 \$125,000 \$13,000 \$20,300 \$40,000 \$60,000 \$4,200 \$40,000	\$125,000 \$20,600 \$40,000 \$30,000 \$60,000 \$5,100 \$40,000 \$45,000	\$30,00 \$75,00 \$5,00 \$5,00 \$25,00 \$30,00 \$4,40 \$3,90 \$7,00 \$13,00 \$13,00 \$160,00 \$120,00 \$10,00 \$22,75 \$80,00 \$45,00 \$45,00 \$41,00 \$44,75 \$25,00
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Security System Consultant Library -PC Vend Printing/Photocopier Project School - Software Licensing DPW - Water/Sewer Plans & Records Web-based GIS viewer Photocopier Vehicle - Building/Plumbing/Wire Inspectors Photocopier HVAC Replacement	\$30,000 \$140,000 \$21,400 \$40,000 \$30,000 \$60,000 \$10,000 \$9,250	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500 \$125,000 \$40,000 \$30,000 \$60,000 \$4,200	\$2,200 \$1,700 \$3,500 \$125,000 \$13,000 \$20,300 \$40,000 \$60,000 \$4,200 \$4,200 \$40,000 \$750 \$25,000	\$125,000 \$20,600 \$40,000 \$30,000 \$60,000 \$5,100 \$40,000 \$45,000 \$11,000	\$30,00 \$75,00 \$5,00 \$5,00 \$25,00 \$30,00 \$4,40 \$3,90 \$7,00 \$13,00 \$13,00 \$160,00 \$120,00 \$120,00 \$110,00 \$22,75 \$80,00 \$45,00 \$45,00 \$41,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Security System Consultant Library -PC Vend Printing/Photocopier Project School - Software Licensing DPW - Water/Sewer Plans & Records Web-based GIS viewer Photocopier Vehicle - Building/Plumbing/Wire Inspectors Photocopier HVAC Replacement School - Software Licensing	\$30,000 \$140,000 \$21,400 \$40,000 \$30,000 \$60,000 \$10,000 \$9,250	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500 \$125,000 \$23,300 \$40,000 \$30,000 \$4,200 \$2,000	\$2,200 \$1,700 \$3,500 \$125,000 \$13,000 \$20,300 \$40,000 \$60,000 \$4,200 \$4,200 \$40,000	\$125,000 \$20,600 \$40,000 \$30,000 \$60,000 \$5,100 \$40,000 \$45,000 \$11,000	\$30,000 \$75,000 \$5,000 \$30,000 \$4,400 \$3,900 \$7,000 \$13,000 \$160,000 \$120,000 \$120,000 \$240,000 \$240,000 \$45,000 \$47,50 \$9,000 \$25,000 \$50,000
Cost of Financing Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Security System Consultant Library -PC Vend Printing/Photocopier Project School - Software Licensing DPW - Water/Sewer Plans & Records Web-based GIS viewer Photocopier Vehicle - Building/Plumbing/Wire Inspectors Photocopier HVAC Replacement	\$30,000 \$140,000 \$21,400 \$40,000 \$30,000 \$60,000 \$10,000 \$9,250	\$75,000 \$25,000 \$2,200 \$2,200 \$3,500 \$125,000 \$40,000 \$30,000 \$60,000 \$4,200	\$2,200 \$1,700 \$3,500 \$125,000 \$13,000 \$20,300 \$40,000 \$60,000 \$4,200 \$4,200 \$40,000 \$750 \$25,000	\$125,000 \$20,600 \$40,000 \$30,000 \$60,000 \$5,100 \$40,000 \$45,000 \$11,000	\$30,00 \$75,00 \$5,00 \$5,00 \$25,00 \$30,00 \$4,40 \$3,90 \$7,00 \$13,00 \$13,00 \$160,00 \$120,00 \$120,00 \$110,00 \$22,75 \$80,00 \$45,00 \$45,00 \$41,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00

	FISCAL YEAR				
EXPENDITURE	2009	2010	2011	2012	Grand Total
Slate Repairs	\$6,000				\$6,000
Smoke/Fire detection replacement			\$20,530		\$20,530
Exhaust fans			\$4,927		\$4,927
Storm Window replacement				\$35,330	\$35,330
Energy Management System	\$20,000			400,000	\$20,000
	\$25,000				\$25,000
HVAC Equipment Replacement					
Basement Steps Repair	\$10,362				\$10,362
Outdoor Lamp Stand and Fixture				\$13,500	\$13,500
Parking Lot Paving				\$9,000	\$9,000
Photocopier		\$3,200	\$3,200	, , , , , , ,	\$6,400
Photocopier/Equipment	\$4,000	40,200	\$4,000	\$4,000	\$12,000
пососорієт Едиртієть	φ4,000		ψ+,000	ψ4,000	Ψ12,000
Mall Lights	\$18,000	\$18,000	\$16,000	\$16,000	\$68,000
Fraffic Light Update Program	\$3,000		\$4,000		\$7,000
Photocopier	\$2,500	\$2,500	\$2,500	\$1,500	\$9,000
		. , ,		, ,	, , , , , ,
Replacement of Fences	\$30,000				\$30,000
Stones/ Tombs -Clean,restore,repair	\$10,000	\$10,000	\$10,000	T	\$30,000
ton Dump Truck		\$61,000			\$61,000
Dankung annoulkent accorder	******				00= 0=
Roadway consultant services	\$25,000	A = A = -		-	\$25,000
Copier plotter scanner		\$15,000			\$15,000
Downing Square Improvements	\$300,000				\$300,000
· · · · · · · · · · · · · · · · · ·	7000,000				7000,000
Sander Body	\$14,000	\$15,000		\$16,000	\$45,000
Snow Plow -(1 per yr.)	\$10,000				\$10,000
/ehicle lift	\$15,000				\$15,000
Snow Plow - (1 per yr.)			\$10,000		\$10,000
Road Patch Heater (Durapatch machine)			* ,	\$51,000	\$51,000
toda i atomineater (Burapater macrime)				ψ51,000	ψ51,000
Chapter 90 Roadway	\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$350,000	\$1,400,000
Sidewalks and Curbstones	\$100,000	\$125,000	\$125,000	\$5,000	\$355,000
Brattle Street Culvert	\$250,000	ψ120,000	Ψ120,000	ψο,οσο	\$250,000
	Ψ230,000			£400,000	
nstall Sidewalk Ramps				\$190,000	\$190,000
1 ton Dump Truck		\$61,000			\$61,000
33,000 gvw dump truck	\$80,000				\$80,000
4WD Truck w/Sander	\$120,000		\$106,000		\$226,000
Jtility Truck		\$68,000			\$68,000
Small Equipment	\$6,000	\$0	\$6,000	\$0	\$12,000
	\$6,000		\$6,000	φ0	
Stump Grinder		\$45,000			\$45,000
ton Dump Truck	\$49,000				\$49,000
Pickup			\$45,000		\$45,000
Ton Dump Truck w/plow				\$63,000	\$63,000
Cov Dond Field Bloochers & Ctairs				675.000	¢75.000
Spy Pond Field Bleachers & Stairs				\$75,000	\$75,000
ox Library - New Boiler	\$40,000				\$40,000
Fox Library - New Windows	\$5,000				\$5,000
Robbins House - Paint/ Ext Carpentry	\$30,000				\$30,000
Fown Hall - Annex membrane & slate roof	\$55,000 \$55,000				\$55,000
'D" Building roof	\$230,000				\$230,000
Town Hall building heating distribution	\$5,500				\$5,500
Buildings Rehab consultant Services		\$0	\$18,000	\$0	\$18,000
Building Exhaust System	\$105,000				\$105,000
Grove Street Masonry repairs		\$100,000			\$100,000
ton Dump Truck			\$62,000		\$62,000
•					
Email Equipment			A		
Small Equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000
Trash pump 6"	\$15,000				\$15,000
Sewer System Rehabilitation	\$950,000	\$850,000	\$850,000	\$1,500,000	\$4,150,000
Water System Rehabilitation					
CONTRACTOR DELIGNINGUES	\$1,300,000	\$1,300,000	\$1,300,000	\$700,000	\$4,600,000
Hydrant replacement program	\$50,000	\$50,000	\$50,000	\$100,000	\$250,000

	FISCAL YEAR				
EXPENDITURE	2009	2010	2011	2012	Grand Total
Lift Station upgrade	\$100,000	\$50,000	\$50,000	\$50,000	\$250,000
Utility Truck				\$75,000	\$75,000
33,000 GVW Truck		\$75,000			\$75,000
Feasibility Study			\$10,000		\$10,000
Wellington Park playground and tennis court			\$525,728		\$525,728
Safety Improvements		\$25,000			\$25,000
Thorndike Field Dog Park				\$25,000	\$25,000
Robbins Farm Giant Hill Slide				\$15,000	\$15,000
Feasibility Study	\$10,000				\$10,000
Summer Street Playground	\$365,000				\$365,000
Thorndike Field parking expansion	\$95,000				\$95,000
Central Boiler Replacement			\$40,000		\$40,000
Central Interior - Lobbies/ Baths/ Stairs/ Hall		\$20,000			\$20,000
Jefferson Cutter Windows		\$6,000			\$6,000
23 Maple Kitchen renovation		\$20,000	\$30,000		\$50,000
23 Maple Exterior renovations		\$35,000			\$35,000
Gibbs Mechanical/ Electrical/ Elevator			\$15,000		\$15,000
Gibbs Retaining Wall/ Fence Repl/ Ext site improvements		\$15,000			\$15,000
Gibbs Gymnasium Floor Replacement		\$50,000			\$50,000
Central Roof/Gutter Downspout/chimney	\$80,000				\$80,000
Gibbs Gutter/Roof/Downspout/Fascia repairs	\$233,000				\$233,000
Gibbs Boiler replacement		\$125,000			\$125,000
Parmenter Boiler replacement			\$48,000		\$48,000
Town Hall Library Garden Wall Repairs	\$176,300				\$176,300
ARB - Central Library Interior baths, halls, lobby				\$15,000	\$15,000
ARB - Jefferson Cutter Mechanical/Electrica/Plumbing				\$10,000	\$10,000
ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows				\$3,000	\$3,000
ARB - Jefferson Cutter Exterior				\$15,000	\$15,000
ARB - 23 Maple Street Exterior Chimney/Porches/Trim				\$55,000	\$55,000
Replace Fire Control Inst. Alarm Panels HS		\$20,000	\$25,000		\$45,000
Replace Fire Control Inst. Alarm Panels Ottoson				\$45,000	\$45,000
HV system - High School	\$30,000				\$30,000
Asbestos Abatement - Remove Tiles	\$0	\$0	\$5,000		\$5,000
AHS domestic Hot Water Boiler	\$70,000				\$70,000
High School - HVAC steam trap replacement				\$30,000	\$30,000
Photocopier Lease Program	\$84,000	\$84,000	\$110,000	\$80,000	\$358,000
Stratton/High School Infrastructure Improvements	\$150,000				\$150,000
Lowe Auditorium Rugs	,,		\$9,000		\$9,000
Thompson Infrastructure	\$120,000				\$120,000
Thompson School Improvements	,	\$120,000	\$120,000		\$240,000
Stratton School Improvements		\$150,000	\$2,055,000	\$200,000	\$2,405,000
High School - exterior doors		\$40,000	•		\$40,000
High School - exterior painting			\$20,000	\$20,000	\$40,000
Special Ed Space Improv. HS & Other		\$150,000			\$150,000
High School -Replace ventilating rooftop units			\$6,000	\$6,000	\$12,000
High School -Replace heating and ventilation units			\$6,000		\$6,000
All Schools - gym floors			\$15,000		\$15,000
High School -Replace heating and ventilation units - INCREASE				\$20,000	\$20,000
Bus - 35 Passenger			\$85,000		\$85,000
Custodial pickup w/plow			\$30,000		\$30,000
Streetlights - conversion high pressure sodium to LED				\$268,500	\$268,500
AHS maintenance of steam traps				\$12,780	\$12,780
Hardy School replacement head end - energy mgmt system				\$19,825	\$19,825
Photocopier	\$5,000	\$5,000	\$3,000		\$13,000
Photocopier	\$6,000	\$6,000	\$3,500		\$15,500
Rink Renovations: Ice slab/refrigeration/dasher boards	40.045	\$1,000,000	040.004.5==	05 :=	\$1,000,000
	\$8,248,034	\$7,810,540	\$12,831,675	\$5,472,035	\$34,362,284

Sum of DebtServicePmt		YearInUse					
Ex DEPARTMENT	EXPENDITURE	2012	2013	2014	2015	2016	Grand Total
0 COMMUNITY SAFETY - FIRE SE	Fire Station Plan - Central Station			\$5,139	\$26,278	\$25,764	\$57,180
	Automatic Difibrillators		\$257	\$2,114	\$2,062	\$2,011	\$6,444
	Protective Gear Replacement		\$514	\$4,870	\$10,052	\$14,463	\$29,899
	Fire Station - Central				\$83,506	\$427,013	\$510,519
	Thermal Imaging Cameras	\$385	\$5,571	\$5,417	\$5,262	\$5,108	\$21,744
	Self Contained Breathing Apparatus	1		\$1,124	\$13,372	\$24,175	\$38,672
	Replace fire alarm system	\$1,204	\$6,159	\$6,038	\$5,918	\$5,798	\$25,117
	Replace 1 Engine					\$8,431	\$8,431
	Amkus Tool cutters	\$289	\$3,150	\$3,067	\$2,984	\$2,902	\$12,392
	Breathing apparatus, SCBA					\$1,124	\$1,124
COMMUNITY SAFETY - FIRE SE	RVICES Total	\$1,879	\$15,650	\$27,769	\$149,436	\$516,789	\$711,523
COMMUNITY SAFETY - POLICE	Digital fingerprint imaging machine			\$401	\$2,053	\$2,013	\$4,467
	Animal Control Van		\$482	\$5,249	\$5,112	\$4,974	\$15,817
	C.S. Building Renovations -5 Year plan		\$35,330	\$180,659	\$181,077	\$229,349	\$626,414
	Speed Trailer Replacement					\$241	\$241
	C.S. Building Renovations DWGS -5 Year plan	\$3,726	\$19,051	\$18,679	\$18,306	\$17,934	\$77,696
COMMUNITY SAFETY - POLICE	SERVICES Total	\$3,726	\$54,863	\$204,989	\$206,548	\$254,510	\$724,635
HEALTH & HUMAN SERVICES	Whittemore Robbins House kitchen					\$2,409	\$2,409
HEALTH & HUMAN SERVICES TO	otal					\$2,409	\$2,409
INFORMATION TECHNOLOGY	Educational IT Program	\$2,007	\$47,689	\$92,032	\$135,037	\$135,037	\$411,802
	Library MLN Equipment	\$331	\$7,835	\$14,587	\$20,973	\$20,579	\$64,305
	School Dept-Admin Micro Program	\$642	\$15,260	\$29,450	\$43,212	\$43,212	\$131,777
	Software Upgrades & Standardization	\$482	\$11,445	\$22,088	\$28,409	\$28,537	\$90,961
	Town-Microcomputer Program	\$964	\$22,891	\$44,175	\$56,818	\$57,075	\$181,922
	Replacement of Receivable Package					\$3,212	\$3,212
	Library -PC Vend Printing/Photocopier Project	\$82	\$974	\$1,843	\$2,689	\$3,511	\$9,099
	Library RFID system				\$3,613	\$29,727	\$33,340
	School - Software Licensing	\$642	\$15,260	\$29,450	\$43,212	\$43,212	\$131,777
	Web-based GIS viewer	\$177	\$1,925	\$1,874	\$1,824	\$1,773	\$7,573
INFORMATION TECHNOLOGY T	otal	\$5,327	\$123,279	\$235,499	\$335,786	\$365,874	\$1,065,766
LIBRARY	Repointing of 1892 Building			\$2,409	\$12,318	\$12,077	\$26,803
	Replacement of roof covering - membrane	_	\$613	\$3,137	\$3,076	\$3,014	\$9,840
	Vehicle - Building/Plumbing/Wire Inspectors		\$401	\$4,374	\$4,260	\$4,145	\$13,180
	Parking Lot Paving	\$145	\$1,189	\$1,160	\$1,131	\$1,102	\$4,727
	Storm Window replacement	\$567	\$2,901	\$2,844	\$2,788	\$2,731	\$11,832
	Windows- 1892 Building		\$726	\$3,712	\$3,639	\$3,567	\$11,643
	Roof Drainage		\$51	\$263	\$258	\$252	\$824

m of DebtServicePmt		YearInUse					
DEPARTMENT	EXPENDITURE	2012	2013	2014	2015	2016	Grand Tota
LIBRARY	Roof Repairs - 1990 Addition		\$104	\$534	\$523	\$513	\$1,67
	Repointing - 1990 Addition				\$361	\$1,848	\$2,20
	Hot Water Heater			\$96	\$1,050	\$1,022	\$2,16
	Replace roofs 1892 & 1931 buildings		\$4,818	\$52,492	\$51,116	\$49,740	\$158,16
	Outdoor Lamp Stand and Fixture	\$217	\$2,362	\$2,300	\$2,238	\$2,176	\$9,29
LIBRARY Total		\$929	\$13,167	\$73,322	\$82,757	\$82,187	\$252,36
PLANNING	Retaining Wall adj to Town Hall & Library		\$803	\$5,742	\$9,771	\$9,557	\$25,87
PLANNING Total			\$803	\$5,742	\$9,771	\$9,557	\$25,87
PUBLIC WORKS ADMINISTRAT	IC Utility vehicle, 4 X 4		\$482	\$5,249	\$5,112	\$4,974	\$15,8°
PUBLIC WORKS ADMINISTRAT	ION Total		\$482	\$5,249	\$5,112	\$4,974	\$15,8°
PUBLIC WORKS CEMETERY D	V Garage Renovation/ Rehab Chapel/HVAC					\$4,015	\$4,0
PUBLIC WORKS CEMETERY D	VISION Total					\$4,015	\$4,0
PUBLIC WORKS HIGHWAY DIV	IS 33,000 gvw dump truck		\$1,365	\$11,230	\$10,957	\$10,684	\$34,23
	4WD Truck w/Sander				\$1,750	\$14,401	\$16,1
	Sander Body	\$257	\$3,073	\$5,974	\$8,797	\$11,542	\$29,64
	Street sweeper				\$2,730	\$29,746	\$32,4
	Truck w/welder unit, 350 amp			\$1,445	\$15,748	\$15,335	\$32,5
	Compressor Truck			\$321	\$2,642	\$2,578	\$5,5
	2 Pickups 4WD w/ plow				\$1,831	\$19,947	\$21,7
	Loader					\$2,569	\$2,5
	Pickups 4WD w/ plow		\$931	\$10,149	\$9,882	\$9,616	\$30,5
	Road Patch Heater (Durapatch machine)	\$819	\$6,738	\$6,574	\$6,410	\$6,247	\$26,7
	Install Sidewalk Ramps	\$1,044	\$6,381	\$11,615	\$16,744	\$21,768	\$57,5
	4WD truck w/sander 44,000 GVW					\$2,120	\$2,1
	Backhoe/Loader 1.5 CY					\$1,815	\$1,8
	Replace Retaining Wall - Westminster Ave					\$1,590	\$1,5
PUBLIC WORKS HIGHWAY DIV	ISION Total	\$2,120	\$18,489	\$47,308	\$77,492	\$149,958	\$295,3
PUBLIC WORKS NATURAL RES	SC Pickup			\$755	\$8,224	\$8,008	\$16,9
	1 Ton Utility Truck				\$1,092	\$10,076	\$11,1
	1 Ton Dump Truck w/plow	\$1,012	\$8,323	\$9,165	\$16,506	\$16,095	\$51,1
	Landscaping Multi-Purpose Tractor, 4wd		\$803	\$8,749	\$8,519	\$8,290	\$26,3
	Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower					\$1,124	\$1,1
PUBLIC WORKS NATURAL RES	SOURCES DIVISION Total	\$1,012	\$9,126	\$18,668	\$34,342	\$43,594	\$106,74
PUBLIC WORKS PROPERTIES	DI High School Parking lot culvert		\$3,613	\$22,090	\$36,592	\$35,869	\$98,1
	Spy Pond Field Bleachers & Stairs	\$1,204	\$6,159	\$6,038	\$5,918	\$5,798	\$25,1
	DPW Yard Bldg C Replace Spanish Tile Roof					\$6,359	\$6,3
	Town Hall Renovation Program					\$1,606	

m of DebtServicePmt		YearInUse					
DEPARTMENT	EXPENDITURE	2012	2013	2014	2015	2016	Grand Total
PUBLIC WORKS PROPERTIES DIVISION Total		\$1,204	\$9,772	\$28,128	\$42,510	\$49,632	\$131,2
RECREATION	Hibbert		\$4,637	\$28,524	\$27,906	\$27,287	\$88,3
	Robbins Farm					\$7,756	\$7,7
	Wellington Playground					\$6,867	\$6,8
	Spy Pond Tennis Courts				\$7,166	\$44,083	\$51,2
	Florence Field and Playground				\$3,372	\$20,745	\$24,1
	North Union					\$3,794	\$3,7
	Florence Ave Tot Lot		\$6,998	\$43,045	\$42,112	\$41,179	\$133,3
	Magnolia Field Basketball Court Renovation					\$1,204	\$1,2
RECREATION Total			\$11,635	\$71,569	\$80,557	\$152,916	\$316,6
REDEVELOPMENT BOARD	Gibbs Oil Tank Removal		\$321	\$1,642	\$1,610	\$1,578	\$5,
	Gibbs Mechanical/ Electrical/ Elevator	\$241	\$1,232	\$1,689	\$3,647	\$3,575	\$10,3
	Parmenter Interior Renovations/ Repairs			\$241	\$1,232	\$1,208	\$2,6
	Parmenter Site Improvements			\$161	\$821	\$805	\$1,7
	Parmenter Mechanical Electrical			\$241	\$1,232	\$1,208	\$2,6
	Parmenter Exterior Trim/Brick/Stone Repairs			\$161	\$821	\$805	\$1,
	Gibbs Exterior Trim/Brick/Stone/Chimney Repairs		\$401	\$2,053	\$2,013	\$1,973	\$6,
	Gibbs Roof Replacement/ Repairs		\$562	\$3,356	\$5,281	\$5,177	\$14,3
	Crosby Oil Tank Removal	\$241	\$1,232	\$1,208	\$1,184	\$1,160	\$5,0
	Gibbs Interior Renovations		\$321	\$1,642	\$1,610	\$1,578	\$5,
	Gibbs Retaining Wall/ Fence Repl/ Ext site improvements		\$482	\$2,464	\$2,415	\$2,367	\$7,
	Dallin Library Exterior/Roof repairs		\$321	\$1,642	\$1,610	\$1,578	\$5,
	BOS - Parmenter Oil Tank Removal				\$241	\$1,232	\$1,
	BOS - Crosby Bldg Exterior driveway/walkway, stairs					\$161	\$
	MGR - Gibbs oil tank removal					\$321	\$3
	BOS - Crosby Oil Tank Removal					\$241	\$2
	BOS - Parmenter Boiler		\$803	\$4,106	\$4,026	\$3,945	\$12,8
	BOS - Crosby School Downspouts, gutters, roof					\$3,131	\$3,
REDEVELOPMENT BOARD Total		\$482	\$5,675	\$20,605	\$27,743	\$32,042	\$86,
SCHOOLS	Brackett School - exterior paving					\$642	\$0
	Stratton School Improvements	\$25,052	\$128,104	\$125,599	\$123,093	\$120,588	\$522,4
	Thompson School Improvements		\$25,959	\$132,743	\$130,147	\$127,551	\$416,
	Replace Fire Control Inst. Alarm Panels HS			\$321	\$2,642	\$2,578	\$5,
	High School - exterior painting	\$321	\$2,642	\$2,578	\$2,514	\$2,450	\$10,
	High School -Replace ventilating rooftop units	\$96	\$889	\$1,662	\$2,320	\$2,262	\$7,
	High School - HVAC steam trap replacement	\$482	\$3,964	\$3,867	\$3,931	\$4,996	\$17,
	Bus - 53 Passenger			\$1,365	\$19,730	\$19,184	

Su	Sum of DebtServicePmt		YearInUse					
Ex	DEPARTMENT	EXPENDITURE	2012	2013	2014	2015	2016	Grand Total
0	SCHOOLS	Athletics Van - 8 passenger				\$562	\$8,124	\$8,686
		High School -Replace heating and ventilation units - INCREASE	\$321	\$2,964	\$5,381	\$6,413	\$6,253	\$21,332
		Bus 105 - 8 7-D suburban			\$626	\$9,053	\$8,802	\$18,481
		AHS auditorium Building B steps		\$642	\$3,951	\$3,866	\$3,780	\$12,240
		AHS Auditorium chairs			\$803	\$4,939	\$4,832	\$10,574
		Bus 09 - 8 Passenger 7-D surburban					\$642	\$642
		Van 110 - 8 passenger 7-D minivan				\$401	\$4,374	\$4,776
		Rooftop air conditioning unit			\$1,285	\$7,903	\$7,731	\$16,919
		Replace Fire Control Inst. Alarm Panels Ottoson	\$723	\$5,945	\$5,801	\$5,656	\$5,512	\$23,637
	SCHOOLS Total	CHOOLS Total		\$171,109	\$285,983	\$323,172	\$330,303	\$1,137,561
	VETERANS' MEMORIAL RIN	K EN Rink Renovations: Zamboni room/Locker rooms				\$4,256	\$26,178	\$30,434
		Rink Renovations: Electrical/ Lighting					\$1,766	\$1,766
		Rink Renovations: Roof/ceiling/dehumidification		\$4,496	\$27,660	\$27,060	\$26,461	\$85,677
	VETERANS' MEMORIAL RINK ENTERPRISE FUND Total			\$4,496	\$27,660	\$31,316	\$54,405	\$117,877
0 -	0 Total		\$43,673	\$438,546	\$1,052,492	\$1,406,540	\$2,053,164	\$4,994,415
Gr	Grand Total		\$43,673	\$438,546	\$1,052,492	\$1,406,540	\$2,053,164	\$4,994,415

SPECIAL TOWN MEETING

Monday, May 9, 2011

Note: The official Vote is contained in the Finance Committee Report, this Exhibit VII is for Informational Purposes Only

The Finance Committee recommends passages of the following votes:

ARTICLE 4

CAPITAL BUDGET/STRATTON SCHOOL

To see if the Town will vote to appropriate a sum of money for Phase 2 renovations to the Stratton School, determine how the money shall be raised and expended, including the possibility of borrowing all or some of same; or take any action related thereto.

(Inserted at the request of the Superintendent of Schools)

VOTED: That no action be taken under this article.

COMMENT: This article was submitted to allow the redistribution of funds between

fiscal years to meet Massachusetts School Building Authority

requirements. However appropriate steps were able to be been taken under the Capital Budget in the Annual Town Meeting and action under

this article is no longer needed.

ARTICLE 5

CAPITAL BUDGET/THOMPSON SCHOOL

To see if the Town will vote to appropriate a sum of money to remodel, renovate, construct an addition to, and/or construct a wholly new building for the Thompson School, to determine how the money shall be raised and appropriated, including the possibility of borrowing same; or take any action related thereto.

(Inserted at the request of the Superintendent of Schools)

VOTED:

That the sum of \$20,000,000 be and hereby is appropriated by the Town of Arlington to reconstruct, furnish, and originally equip the Thompson Elementary School located at 60 North Union Street ("Project"), which rebuilt school facility shall have an anticipated useful life as an educational facility for the instruction of school children for at least 50 years, said sum to be expended under the direction of the Thompson School Building Committee and, to meet said appropriation, the Treasurer, with the authorization of the Board of Selectmen, is authorized to borrow said sum under Chapter 44 of the General Laws or any other enabling authority; that the Town of Arlington acknowledges that the Massachusetts School Building Authority's ("MSBA") grant program is a non-entitlement, discretionary

program based on need, as determined by the MSBA, and that any project costs the Town of Arlington incurs in excess of any grant approved by, and received from, the MSBA shall be the sole responsibility of the Town of Arlington, provided further that any grant that the Town of Arlington may receive from the MSBA for the Project shall not exceed the lesser of (1) eligible, approved project costs at the district's MSBA approved reimbursement rate, as determined by the MSBA; or (2) the total maximum grant amount determined by the MSBA; and that the amount of borrowing authorized pursuant to this vote shall be reduced by any grant amount set forth in the Project Funding Agreement that may be executed between the Town of Arlington and the MSBA.